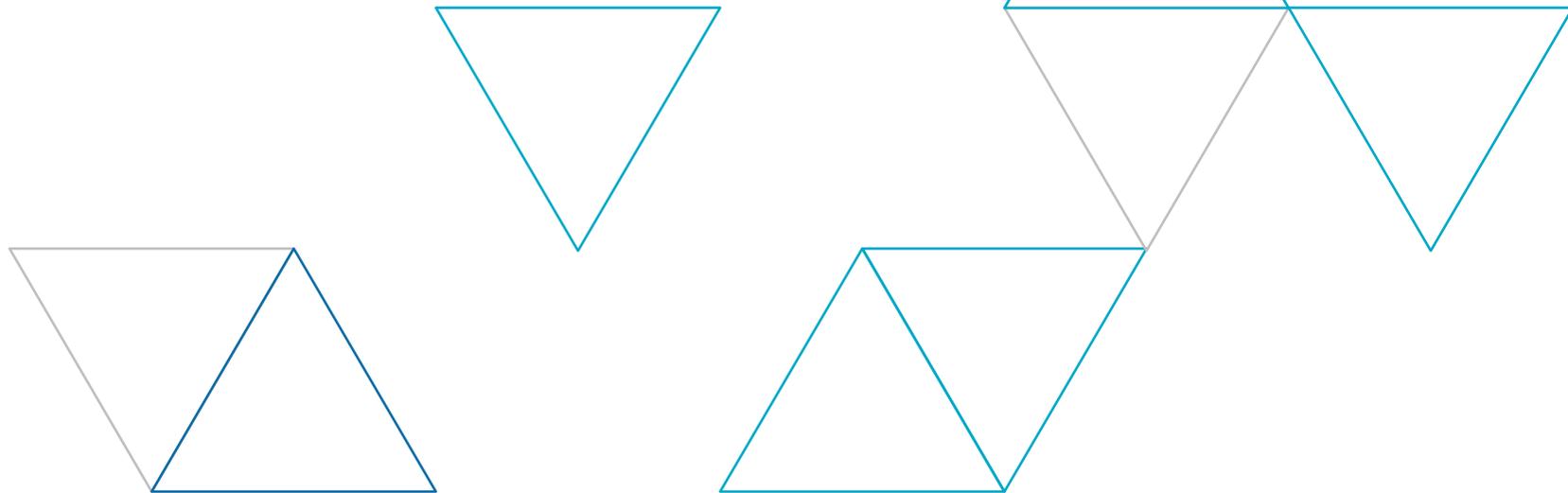


HEALTH WEALTH CAREER

# AVON PENSION FUND

## PANEL INVESTMENT PERFORMANCE REPORT QUARTER TO 30 SEPTEMBER 2017

NOVEMBER 2017



# IMPORTANT NOTICES

References to Mercer shall be construed to include Mercer LLC and/or its associated companies.

© 2017 Mercer LLC. All rights reserved.

This contains confidential and proprietary information of Mercer and is intended for the exclusive use of the parties to whom it was provided by Mercer. Its content may not be modified, sold or otherwise provided, in whole or in part, to any other person or entity, without Mercer's prior written permission.

The findings, ratings and/or opinions expressed herein are the intellectual property of Mercer and are subject to change without notice. They are not intended to convey any guarantees as to the future performance of the investment products, asset classes or capital markets discussed. Past performance does not guarantee future results. Mercer's ratings do not constitute individualised investment advice.

Information contained herein has been obtained from a range of third party sources. While the information is believed to be reliable, Mercer has not sought to verify it independently. As such, Mercer makes no representations or warranties as to the accuracy of the information presented and takes no responsibility or liability (including for indirect, consequential or incidental damages), for any error, omission or inaccuracy in the data supplied by any third party.

This does not contain regulated investment advice in respect of actions you should take. No investment decision should be made based on this information without obtaining prior specific, professional advice relating to your own circumstances.

This does not constitute an offer or a solicitation of an offer to buy or sell securities, commodities and/or any other financial instruments or products or constitute a solicitation on behalf of any of the investment managers, their affiliates, products or strategies that Mercer may evaluate or recommend.

For the most recent approved ratings of an investment strategy, and a fuller explanation of their meanings, contact your Mercer representative.

For Mercer's conflict of interest disclosures, contact your Mercer representative or see [www.mercer.com/conflictsofinterest](http://www.mercer.com/conflictsofinterest).

Mercer's universes are intended to provide collective samples of strategies that best allow for robust peer group comparisons over a chosen timeframe. Mercer does not assert that the peer groups are wholly representative of and applicable to all strategies available to investors.

Please also note:

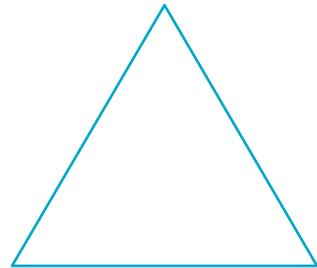
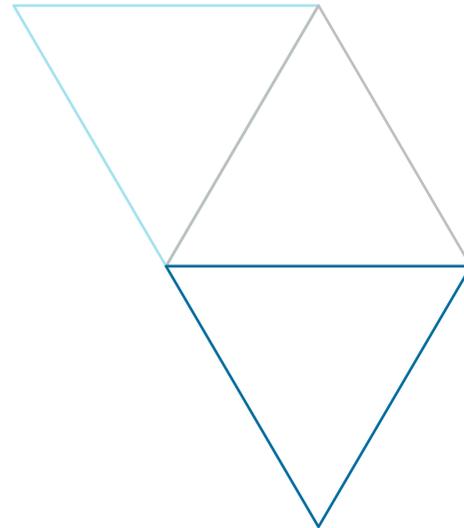
- The value of investments can go down as well as up and you may not get back the amount you have invested. In addition investments denominated in a foreign currency will fluctuate with the value of the currency.
- The valuation of investments in property based portfolios, including forestry, is generally a matter of a valuer's opinion, rather than fact.
- When there is no (or limited) recognised or secondary market, for example, but not limited to property, hedge funds, private equity, infrastructure, forestry, swap and other derivative based funds or portfolios it may be difficult for you to obtain reliable information about the value of the investments or deal in the investments.
- Where the investment is via a fund of funds the investment manager typically has to rely on the underlying managers for valuations of the interests in their funds.
- Care should be taken when comparing private equity / infrastructure performance (which is generally a money-weighted performance) with quoted investment performance (which is generally a time-weighted performance). Direct comparisons are not always possible.

# CONTENTS

• Executive Summary	3
• Market Background	8
• Strategic Assumptions	11
• Fund Valuations	16
• Performance Summary	20
• Manager Performance	24
• Appendices	47

# SECTION 1

## EXECUTIVE SUMMARY



# EXECUTIVE SUMMARY

This report has been prepared for the Investment Panel of the Avon Pension Fund (“the Fund”), to assess the performance and risks of the investment managers of the Fund.

## Fund Performance

- The value of the Fund’s assets increased by £132m (2.9%) over the third quarter of 2017, to £4,616m at 30 September 2017. This increase was driven by positive returns from most asset classes, in particular equities, property and infrastructure.

## Strategy

- Global (developed) equity returns over the last three years were 15.5% p.a., materially ahead of the assumed strategic return of 8.05% p.a. from the review in April 2017. We remain broadly neutral in our medium-term outlook for developed market equities (over the next one to three years). Accommodative monetary policy remains generally supportive of equity markets, but uninspiring earnings growth and political risks in Europe and the UK persist.
- The three-year return from emerging market equities has increased to 11.6% p.a. from 11.1% p.a. last quarter. It is above the assumed strategic return of 8.70% p.a. as returns have been strong over the last year and fundamentals have improved. As with developed markets, we are neutral in our medium-term outlook for emerging market equities over the next one to three years.
- The material improvement in the Fund’s funding position, which has largely been a result of strong equity returns, combined with the current market outlook, led to the Committee agreeing to decrease the strategic allocation to equities and to implement an equity protection strategy (more details overleaf).
- UK government bond returns over the three-year period remain significantly above the long-term assumed strategic returns as investor demand for gilts remains high. Fixed interest gilts returned 9.5% p.a. versus an assumed return of 1.90% p.a. and index-linked gilts returned 10.8% p.a. versus an assumed return of 2.15% p.a. Gilt yields rose slightly over the quarter, resulting in neutral or small negative returns from gilts.
- UK corporate bonds returned 5.9% p.a. over the three-year period against an assumed strategic return of 3.25% p.a.
- The three-year UK property return of 9.5% p.a. remains substantially above the assumed return of 5.75% p.a.
- Hedge fund returns remain below long-term averages and the strategic return of 5.10% p.a., having been affected by low cash rates. Active managers in general have struggled to generate meaningful returns in recent times.
- The Fund’s currency hedging policy was positive overall for Fund performance, since Sterling rose against the US Dollar and Japanese Yen over the quarter, but fell against the Euro.

# EXECUTIVE SUMMARY

## Managers

- Manager absolute returns over the quarter were largely positive. The exceptions were Pырford and JP Morgan, who delivered returns of -0.6% and -1.9% respectively. Genesis and Invesco produced the highest returns over the quarter, both above 3%.
- Absolute returns over the year to 30 September 2017 were strong. All mandates, aside from the BlackRock corporate bond and matching (LDI) mandates, delivered positive absolute return, with overseas equities mandates leading the way, partly driven by the significant weakening of sterling over 2016. In terms of relative performance, out of the active equity managers, only Schroders and Invesco outperformed their benchmarks over the year. Of those underperforming, the emerging markets equities mandates with Unigestion and Genesis delivered the most significant underperformance. The underperformance for both of these strategies has been driven by their respective style biases, since Unigestion has a 'low market beta' tilt and Genesis has a 'quality' bias, both of which would be expected to result in underperformance versus the broader market during a rallying equity market.
- Over the three-year period all mandates with a three-year track record produced positive absolute returns. A number of active funds underperformed their benchmarks over the period: Genesis, Unigestion, Pырford, Schroder property and Partners (see comments on the measurement of Partners' performance later). Jupiter, TT and Schroder global equities failed to achieve their performance objectives, but did outperform their respective benchmarks, net of fees. Invesco and RLAM achieved their performance targets.
- Broadly speaking, the Fund's active equity managers have a tilt towards quality and low volatility style factors, along with a lack of exposure to value. Over the three-year period, high quality, defensive stocks have underperformed the broader market, which may help to explain the recent underperformance of some of the Fund's active equity mandates. However, over the calendar year as a whole, defensive stocks have outperformed value stocks.

## Key Points for Consideration

- The liability risk management strategy went live at the beginning of the quarter, with the Fund's gilts switched into the QIF structure at BlackRock and the de-risking triggers turned on. A number of inflation triggers were subsequently hit during the quarter and the implied levels of hedging were implemented. Full details of this strategy are included in the new risk management report.
- The implementation of the following strategic changes agreed by the Committee took place over the quarter:
  - 1) Switch from equities to a new Diversified Growth Fund ("DGF") mandate, managed by Ruffer.
  - 2) Switch from equities and corporate bonds to a Multi-Asset Credit ("MAC") mandate, managed by Loomis Sayles.
- The agreed equity protection strategy is being implemented during Q4 2017.

# EXECUTIVE SUMMARY

## MANAGER INFORMATION

Manager	Mandate	Research Rating	Short Term Performance (1 year)	Long Term Performance (3 year)	ESG	Page
BlackRock	Equity	✓	✓	✓	P2	25
BlackRock	Corporate Bond	✓	✗	✓	P2	25
BlackRock	LDI	✓	✓	✓	P2	25
Jupiter	UK Equities	-	✗	-	2	26
TT International	UK Equities	-	✗	-	3	27
Schroder	Global Equities	✓	-	-	2	28
Genesis	Emerging Market Equities	✓	✗	✗	3	29
Unigestion	Emerging Market Equities	-	✗	✗	N	30
Invesco	Global ex-UK Equities	✓	✓	✓	4	31
Pyrford	DGF	-	✗	✗	N	34
Standard Life	DGF	-	✗	N/A	4	35
Meets criteria	✓	A or B+ rating; achieved performance target				
Partially meets criteria	-	B, N or R rating; achieved benchmark return but not performance target				
Does not meet criteria	✗	C rating; did not achieve benchmark				

### Focus Points

- Schroder has announced that Frank Thormann has been hired for a Portfolio Manager position. See page 28 for details.
- A number of the active equity managers (Jupiter, TT International, Genesis and Unigestion) have underperformed their benchmarks over the longer-term. In some cases this can be explained by the managers' style tilts underperforming the wider market, for example Unigestion has a low-volatility tilt, which has detracted. However, in other cases the underperformance is less explainable, for example Genesis has a quality tilt and quality stocks have outperformed the wider market over the year to date.
- A general lack of exposure to value stocks across all managers has detracted over the three-year period.

# EXECUTIVE SUMMARY

## MANAGER INFORMATION CONTINUED

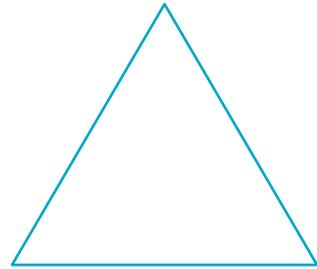
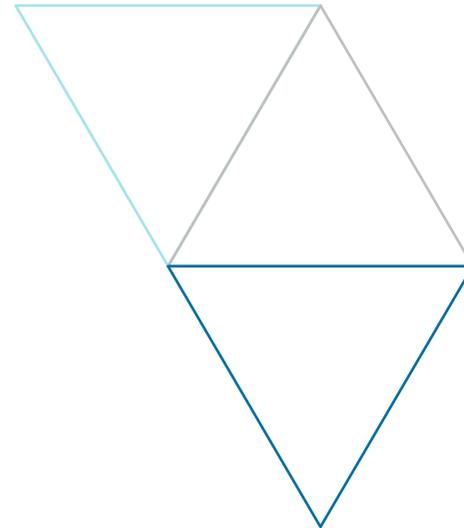
Manager	Mandate	Research Rating	Short Term Performance (1 year)	Long Term Performance (3 year)	ESG	Page
Ruffer	DGF	✓	N/A	N/A	3	36
JP Morgan	Fund of Hedge Funds	✓	✓	N/A	4	38
Schroder	UK Property	-	✗	✗	3	41
Partners	Global Property	✓	✗	✗	4	42
IFM	Infrastructure	✓	✓	N/A	2	43
Loomis Sayles	Multi-Asset Credit	✓	N/A	N/A	3	44
RLAM	Bonds	✓	✓	✓	3	45
Record Currency Management	Currency Hedging	-	N/A	N/A	N	46
Meets criteria	✓	A or B+ rating; achieved performance target				
Partially meets criteria	-	B, N or R rating; achieved benchmark return but not performance target				
Does not meet criteria	✗	C rating; did not achieve benchmark				

### Focus Points

- We have upgraded Loomis' World Credit Asset Fund ESG rating to ESG3. See page 44 for details.
- Partners' performance target is 10% p.a. and benchmark taken as 8% p.a. (estimated net IRR, in local currency terms).

# SECTION 2

## MARKET BACKGROUND



# MARKET BACKGROUND INDEX PERFORMANCE

## Equity Market Review

All major equity markets moved higher over the quarter in local currency and sterling terms. Emerging Markets equities were the strongest performing region, posting gains of 7.6% in local currency terms, and 4.5% in sterling terms.

Within UK equities, small capitalisation stocks outperformed larger capitalization stocks over the quarter, returning 3.0% against a return of 2.1% for the broader market. UK economic growth is estimated to have increased by 0.3% to Q2 2017. Brexit negotiations continued with little progress whilst consumer confidence and household spending fell. Year on year CPI rose from 2.7% to 2.9% to the end of August.

Within global equity markets, US equities performed well amid continued strong household spending, business investment and a healthy job market. In September, the Federal Reserve announced the start of its balance sheet reduction programme and reiterated that a rate hike is still expected in Q4 this year, despite core inflation and wage growth remaining at low levels. The Eurozone continued its recovery, benefitting from strong manufacturing and high business and consumer confidence levels, particularly following the German elections. In Japan, President Abe called for a snap general election in October, whilst North Korea's nuclear tests weighed on market sentiment and added to market volatility. Emerging markets rallied over the quarter, driven by higher commodity prices, a weak US dollar and promising corporate earnings growth. Latin America led performance within emerging markets, with Brazil in particular benefiting from increased oil prices, positive macroeconomic data releases and some political progress.

## Bond Market Review

Bond market returns were mixed over the quarter. Strong demand for risk assets boosted global corporate credit, emerging market debt and high yield bond returns, which were all positive in local currency terms. However, due to sterling appreciation over the quarter, returns were weaker in sterling terms and even negative for some credit assets.

In the UK, gilt yields rose, particularly at the short end of the curve. The Over 15 Year Gilt Index underperformed the broader global bond market, generating a negative return of 0.5%, over the quarter.

Real yields also rose marginally over the quarter. The Over 5 Year Index-Linked Gilts Index fell 0.8% over the quarter.

Movements in credit spreads were marginal over the quarter, with the Sterling Non-Gilts All Stocks Index ending the quarter at c.1.0%. UK credit assets returned 0.1% over the quarter, which was inferior to the return of global credit in local currency terms.

## Currency Market Review

Over the quarter, sterling appreciated against the dollar and marginally more so against the Yen (by 3.3% and 3.5% respectively). Sterling depreciated against the euro over the quarter by 0.3%. The same trends hold when compared to six months and one year ago.

## Commodity Market Review

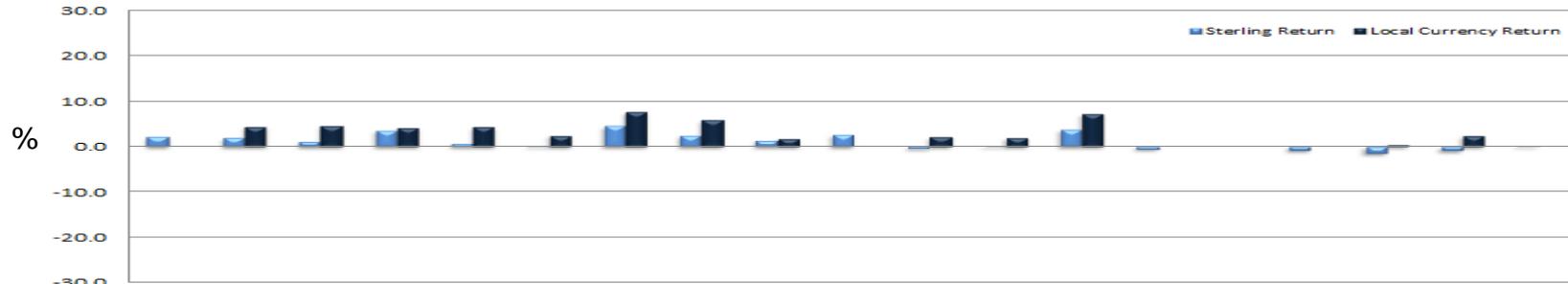
Commodities produced mixed returns over the quarter, with the overall index rising by 7.2% in US dollar terms. Energy was the strongest performer, instigated by the increase in the Brent Crude Oil price, from US\$ 47.82/barrel to US\$ 57.6/barrel following increased Chinese demand, temporary supply disruptions from Hurricane Harvey and added pressure from Turkey's threat to Iraqi Kurdistan's crude exports.

Industrial metals were also strong over the quarter, with nickel and copper rising by 11.4% and 8.5% respectively amid robust Chinese demand. The price of gold increased from c.\$1,244/oz to c.\$1,284/oz over the quarter.

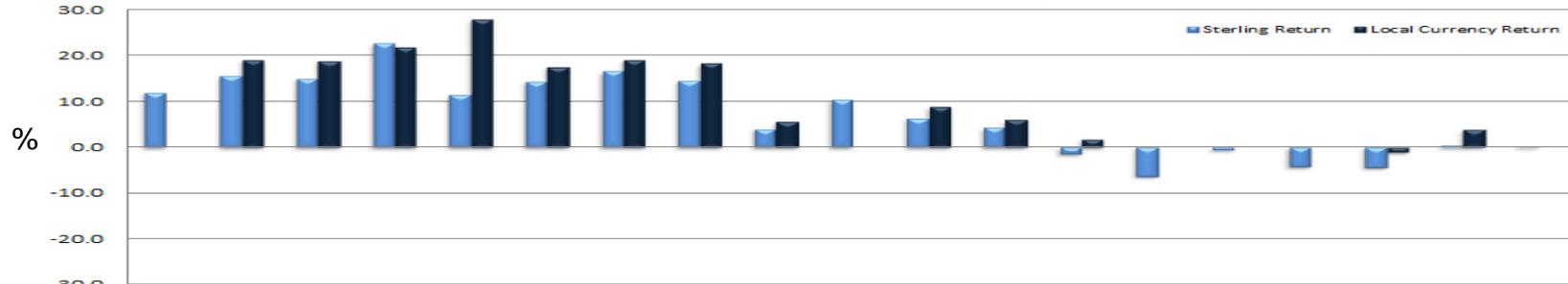
Source: Thomson Reuters Datastream.

# MARKET BACKGROUND INDEX PERFORMANCE

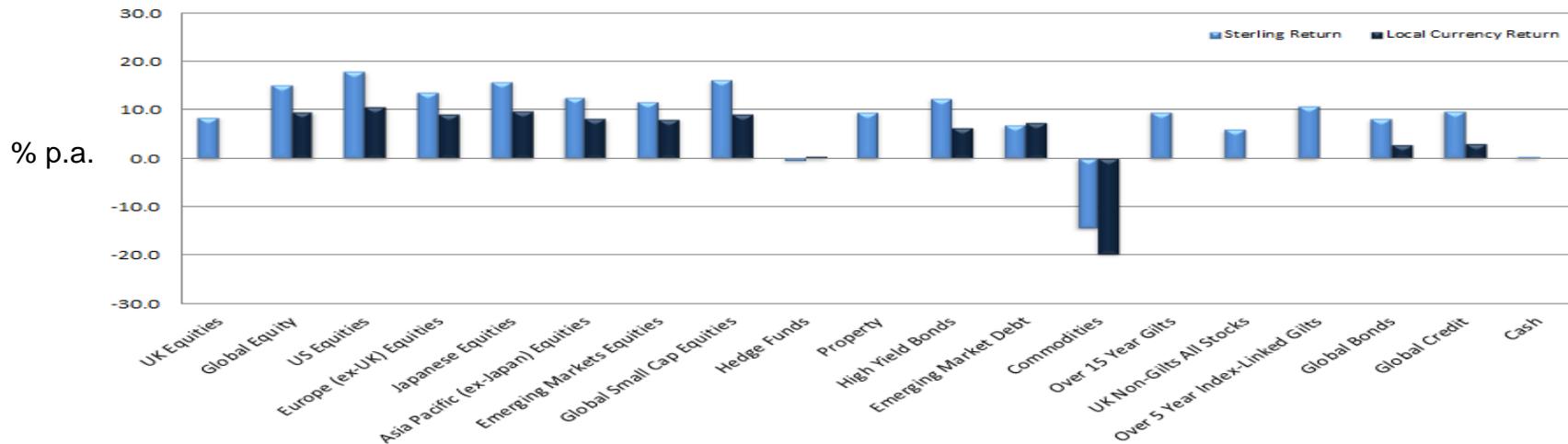
## Return over the 3 months to 30 September 2017



## Return over the 12 months to 30 September 2017



## Return p.a. over the 3 years to 30 September 2017

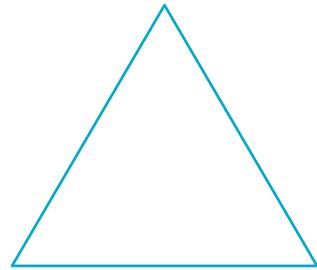
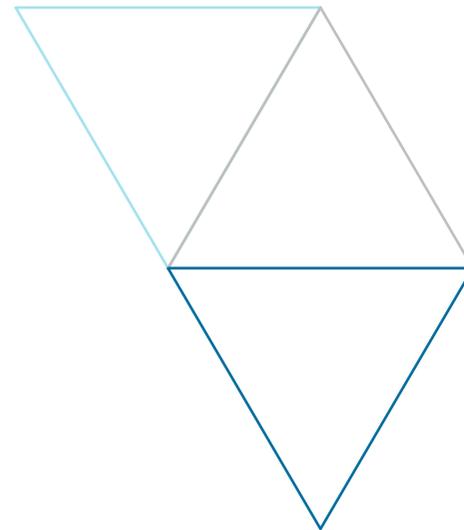


Source: Thomson Reuters Datastream.

# SECTION 3

## STRATEGIC

## ASSUMPTIONS

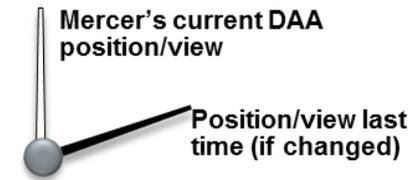


# MARKET BACKGROUND INDEX PERFORMANCE VERSUS STRATEGY

Asset Class	Strategy Assumed Return % p.a.	3 year Index Return % p.a.	Comment
<b>Developed Equities (Global)</b> (FTSE All-World Developed)	8.05	15.5	<i>Remains significantly ahead of the assumed strategic return. This has decreased from 16.0% p.a. last quarter as the latest quarter's return of 1.6% was lower than the 3.2% return of Q3 2014, which fell out of the 3 year return.</i>
<b>Emerging Market Equities</b> (FTSE AW Emerging)	8.70	11.6	<i>The three year return from emerging market equities has increased from 11.1% p.a. last quarter, as the return of 4.5% experienced last quarter was higher than the quarter that fell out of the period (3.2%). The three year return is above the assumed strategic return.</i>
<b>Diversified Growth</b>	6.95 (Libor + 4% / RPI + 5%)	6.0 (4.5 / 7.2)	<i>DGFs are expected to produce an equity like return over the long term but with lower volatility – this is the basis for the Libor and RPI based benchmarks. Low cash rates and low inflation means that both benchmarks have significantly underperformed the long term expected return from equity. An absolute strategic return of 6.95% has been used, along with the specific manager targets for comparison. During periods of strong equity returns we would expect DGFs to underperform equities.</i>
<b>UK Gilts</b> (FTSE Actuaries Over 15 Year Gilts)	1.90	9.5	<i>UK gilt returns remain considerably above the long term strategic assumed return as yields remain low relative to historic averages. Over Q3, returns were negative as yields increased marginally, leading to a decrease of the long-term returns. Corporate bond returns are also ahead of the strategic assumed return.</i>
<b>Index Linked Gilts</b> (FTSE Actuaries Over 5 Year Index-Linked Gilts)	2.15	10.8	
<b>UK Corporate Bonds</b> (BofAML Sterling Non Gilts)	3.25	5.9	
<b>Fund of Hedge Funds</b> (HFRX Global Hedge Fund Index)	5.10	-0.4	<i>Hedge fund returns remain below long term averages and the strategic return, as they are affected by low cash rates. It should be noted that the index includes a wide variety of strategies that may have had very divergent returns.</i>
<b>Property</b> (IPD UK Monthly)	5.75	9.5	<i>Property returns continue to be ahead of the expected returns. Slowing rental growth post-Brexit has meant fundamentals have weakened and a more cautious outlook may be required. Nevertheless, property returned 2.7% over the third quarter of 2017.</i>
<b>Infrastructure</b> (S&P Global Infrastructure)	6.95	12.8	<i>Infrastructure returns are well above the expected returns, driven by a strong return in the first half of 2016. This return was in part driven by currency as sterling depreciated significantly following the EU Referendum. Returns of this index have been largely driven by currency moves. The 100% hedge in place for the infrastructure mandate removes the currency effect from the actual returns earned. This is also true for the global property mandate with Partners.</i>

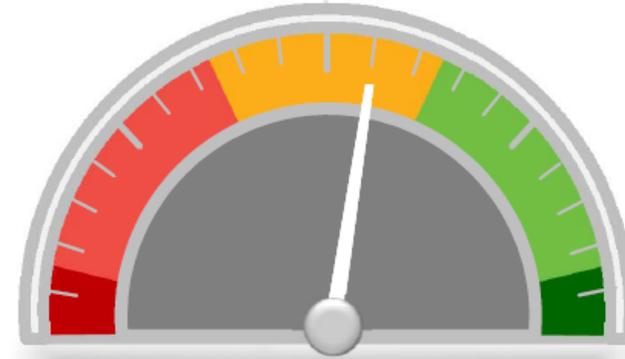
# DYNAMIC ASSET ALLOCATION (DAA) DASHBOARD – Q4 2017

- Extremely Unattractive
- Unattractive
- Neutral
- Attractive
- Extremely Attractive



## DEVELOPED MARKET EQUITIES

- ✓ Strong global economic data continues to support developed equity markets
- ✓ Relatively loose monetary policy remains supportive of equity markets, albeit gradual tightening by central banks is expected.
- ⚠ Valuations are starting to appear stretched, while geopolitical issues remain a key risk in the short term

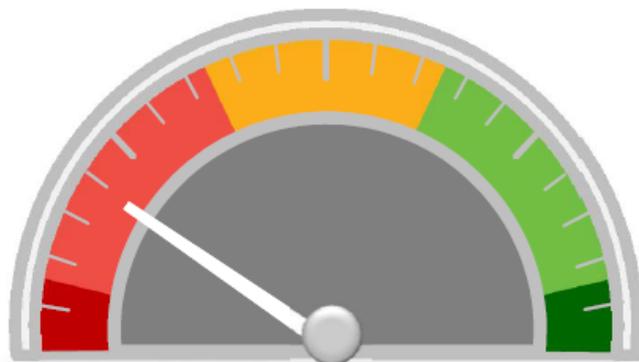


## EMERGING MARKET EQUITIES

- ✓ Continue to be supported by strong economic fundamentals whilst valuations remain around their long-term averages
- ✓ Resilience to developed market shocks is increasingly evident as domestically-driven growth continues
- ⚠ North Korea geopolitics and Chinese credit tightening present potential headwinds to this asset class

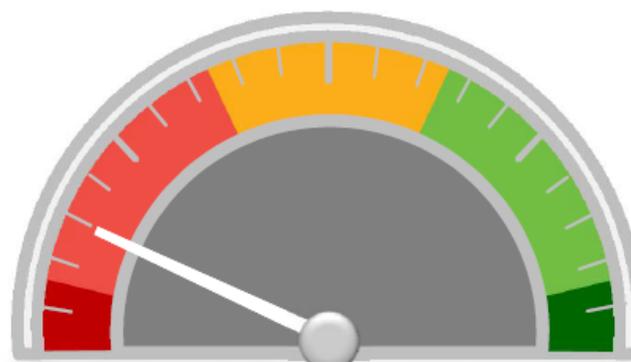
These charts summarise Mercer's views on the medium term outlook for returns from the key asset classes; by medium term we mean one to three years. These views are relevant for reflecting medium term market views in determining appropriate asset allocation. We do not expect investors to make frequent tactical changes to their asset allocation based upon these views. These are also based from the view of an absolute return investor, and so do not take into account pension scheme liabilities.

# DYNAMIC ASSET ALLOCATION (DAA) DASHBOARD – Q4 2017



## FIXED INTEREST GILTS (ALL STOCK)

- ✓ Geopolitical uncertainties could result in safe haven demand, restricting yields from increasing significantly
- ! The market continues to be sensitive to monetary policy as demonstrated by the recent yield spikes
- ! Valuations remain expensive with yields extremely low relative to historic averages



## INDEX-LINKED GILTS

- ✓ Expectations of growth and inflationary increases improve the outlook, albeit inflation has been below expectations
- ! Valuations remain expensive as real yields remain extremely low relative to long-term averages

# DYNAMIC ASSET ALLOCATION (DAA) DASHBOARD – Q4 2017



## NON-GOVERNMENT BONDS (£ ALL-STOCK)

- ✔ Credit spreads have tightened, but provide some coverage given expectations that the downgrade environment should remain benign
- ⚠ Prospective total returns are limited and yields remain historically low, as do credit spreads
- ⚠ Hawkish signals from the BoE could give rise to further market volatility, albeit generally shorter duration relative to government bonds

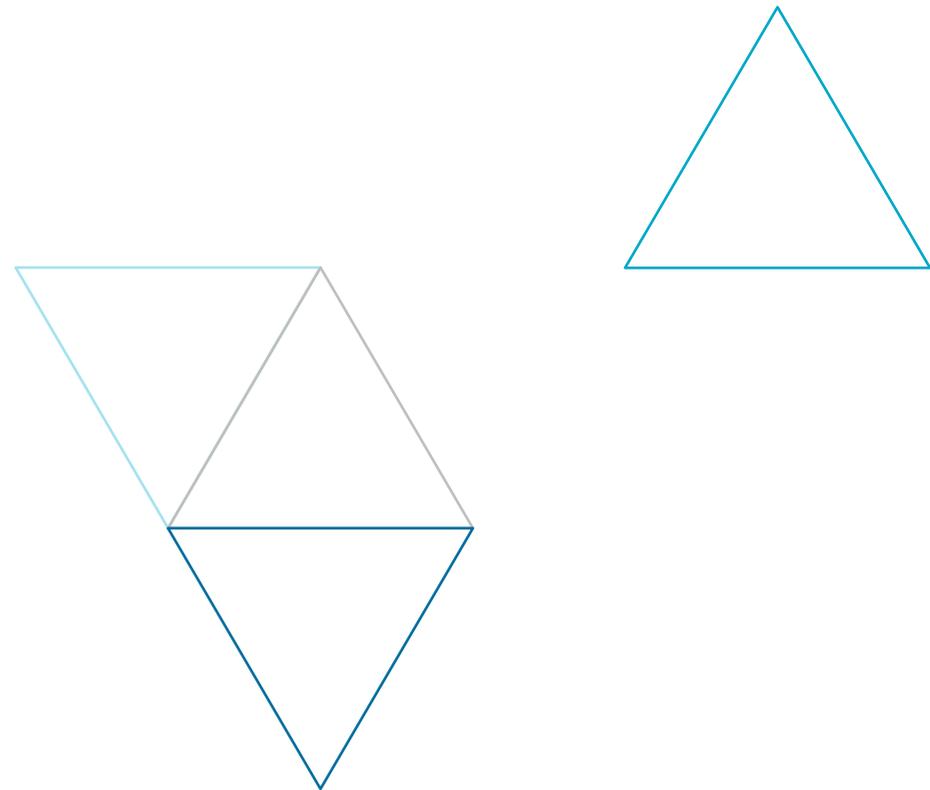


## UK PROPERTY

- ✔ Values are being supported by capital markets, whilst the industrial sector is performing strongly and rental growth is expected to be strong
- ⚠ Concerns surrounding Brexit negotiations remain a key risk to occupiers.
- ⚠ Fundamentals appear to be showing early signs of weakness whilst yields remain low, but not compared to bonds

# SECTION 4

## FUND VALUATIONS



# FUND VALUATIONS

## VALUATION BY ASSET CLASS

Asset Allocation									
Asset Class	Start of Quarter (£'000)	End of Quarter (£'000)	Start of Quarter (%)	End of Quarter (%)	Target Strategic Benchmark (%)	Ranges (%)			Difference (%)
Developed Market Equities	1,794,034	1,596,692	40.0	34.6	34.0	29	-	39	+0.6
Emerging Market Equities	424,359	434,208	9.5	9.4	6.0	3	-	9	+3.4
Diversified Growth Funds	378,846	603,476	8.4	13.1	15.0	10	-	20	-1.9
Fund of Hedge Funds	220,527	217,548	4.9	4.7	5.0	0	-	7.5	-0.3
Property	395,757	412,426	8.8	8.9	10.0	5	-	15	-1.1
Infrastructure	259,393	259,560	5.8	5.6	5.0	0	-	7.5	+0.6
Multi Asset Credit	-	194,000	-	4.2	11.0	6	-	16	-6.8
Corporate Bonds	344,522	213,412	7.7	4.6	2.0	No set range			+2.6
LDI	500,638	511,298	11.2	11.1	12.0	No set range			-0.9
Cash (including currency instruments)	166,329	173,563	3.7	3.8	-	0	-	5	+3.8
<b>Total</b>	<b>4,484,616</b>	<b>4,616,239</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>				<b>0.0</b>

Source: BNY Mellon, Mercer. Green numbers indicate the allocation is within tolerance ranges, whilst red numbers indicate the allocation is outside of tolerance ranges.

- Invested assets increased over the quarter by £132m due to positive returns from most asset classes. At the end of the quarter, all asset classes were within the agreed tolerance ranges except EM equities and the newly funded Multi Asset Credit mandate with Loomis Sayles. This has been implemented in two tranches, with the second tranche completed on 20 October 2017.

# FUND VALUATIONS

## VALUATION BY MANAGER

### Manager Allocation

Manager	Asset Class	Start of Quarter (£'000)	Cashflows (£'000)	End of Quarter (£'000)	Start of Quarter (%)	End of Quarter (%)
BlackRock	Equities	468,029	-5,611	470,516	10.4	10.2
BlackRock	Corporate Bonds	80,731	-112	80,422	1.8	1.7
BlackRock	LDI	506,336	-	516,471	11.3	11.2
Jupiter	UK Equities	204,319	-	208,038	4.6	4.5
TT International	UK Equities	239,949	-60,000	185,815	5.4	4.0
Schroder	Global Equities	343,132	-	353,548	7.7	7.7
Genesis	Emerging Market Equities	200,626	-	208,376	4.5	4.5
Unigestion	Emerging Market Equities	223,733	-62,000	225,832	5.0	4.9
Invesco	Global ex-UK Equities	385,705	-	392,733	8.6	8.5
SSgA	Europe ex-UK & Pacific inc. Japan Equities	164,465	-165,261	-	3.7	-
Pyrford	DGF	138,603	-	137,379	3.1	3.0
Standard Life	DGF	240,243	-	240,097	5.4	5.2

Source: BNY Mellon, Avon. Totals may not sum due to rounding.

# FUND VALUATIONS

## VALUATION BY MANAGER CONTINUED

### Manager Allocation

Manager	Asset Class	Start of Quarter (£'000)	Cashflows (£'000)	End of Quarter (£'000)	Start of Quarter (%)	End of Quarter (%)
Ruffer	DGF	-	226,000	226,000	-	4.9
MAN	Fund of Hedge Funds	406	-	270	0.0	0.0
Signet	Fund of Hedge Funds	1,389	-	1,501	0.0	0.0
JP Morgan	Fund of Hedge Funds	218,731	-	215,777	4.9	4.7
Schroder	UK Property	206,066	-	211,235	4.6	4.6
Partners	Property	195,461	14,533	204,994	4.4	4.4
IFM	Infrastructure	259,393	-	259,560	5.8	5.6
Loomis Sayles	Multi-Asset Credit	-	194,000	194,000	-	4.2
RLAM	Bonds	263,791	-132,000	132,990	5.9	2.9
Record Currency Management	Currency Hedging	38,748	-8,799	59,635	0.9	1.3
Internal Cash	Cash	104,547	-192	90,994	2.3	2.0
<b>Total</b>		<b>4,484,616</b>	<b>557</b>	<b>4,616,239</b>	<b>100.0</b>	<b>100.0</b>

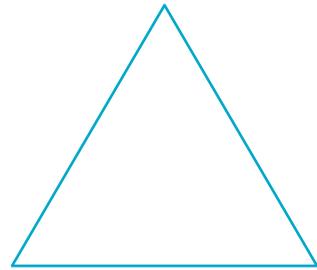
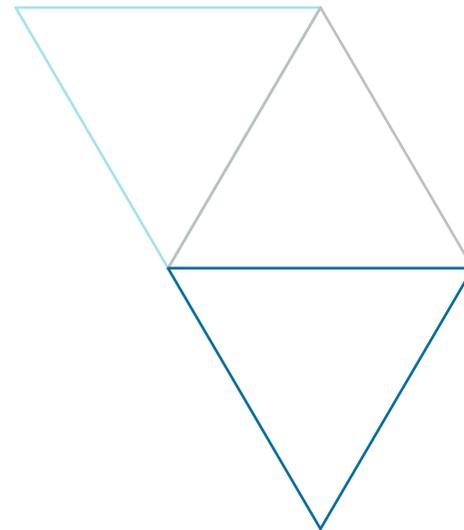
Source: BNY Mellon, Avon. Totals may not sum due to rounding.

The cashflow column shows only the cash movements within the asset portfolio. It does not include non-investment cash movements such as employer contributions or pension payments made, however these amounts are included in the 'Internal Cash' start and end balance to reflect the asset value position of the total Fund.

# SECTION 5

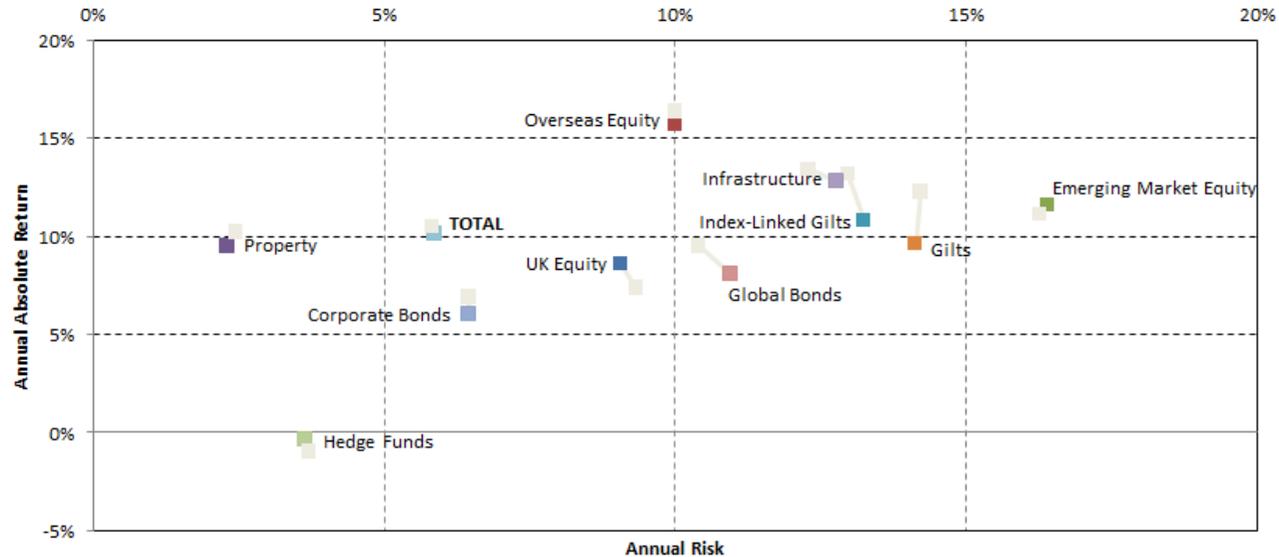
## PERFORMANCE

### SUMMARY



# MANAGER MONITORING RISK RETURN ANALYSIS

3 Year Risk v 3 Year Return to 30 September 2017



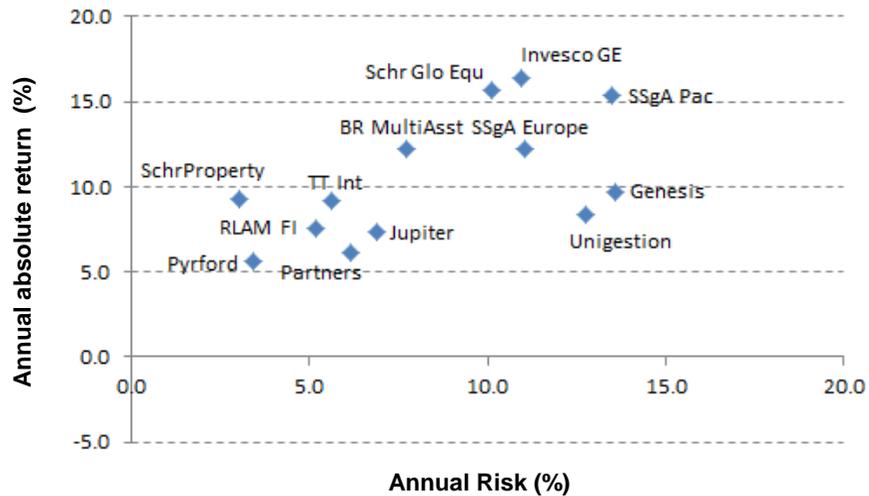
This chart shows the 3 year absolute returns against three year volatility (based on monthly data in sterling terms), to the end of September 2017, for each of the broad underlying asset benchmarks (using the indices set out in the Appendix), along with the total Fund strategic benchmark (using the benchmark indices and allocations from BNY Mellon). We also show the positions as at last quarter, in grey.

## Comments

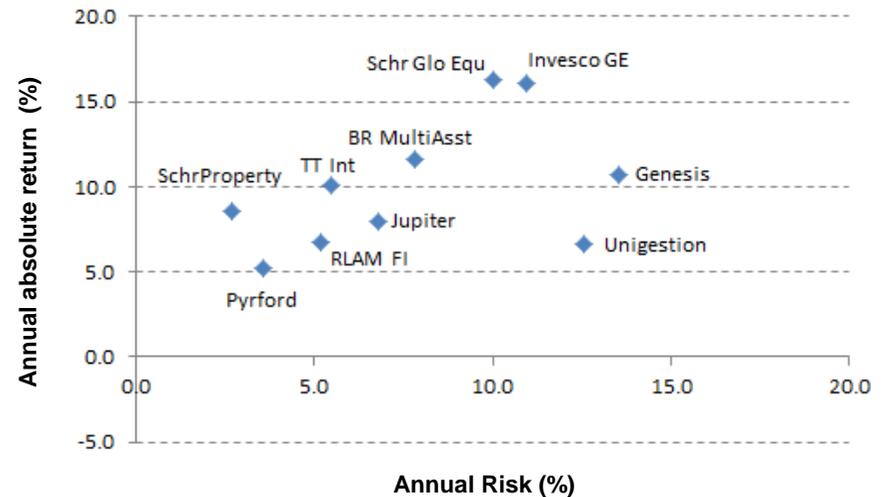
- Changes in observed returns and volatilities over the quarter were very limited. Still, the asset classes saw their 3-year returns broadly decreasing. The major exception to that were the UK equities.

# MANAGER MONITORING RISK RETURN ANALYSIS

3 year Risk vs 3 year Return to 30 June 2017



3 year Risk vs 3 year Return to 30 September 2017



## Comments

- Unigestion, Genesis, TT and Schroder Global Equity saw their three-year return increasing over the quarter, whilst returns from Invesco and Schroder Property decreased.

Partners performance to 30 September 2017 is unavailable at the time of writing.

# MANAGER MONITORING

## MANAGER PERFORMANCE TO 30 SEPTEMBER 2017

Manager / fund	3 months (%)			1 year (%)			3 year (% p.a.)			3 year outperformance target (% p.a.)	3 year performance versus target
	Fund	B'mark	Relative	Fund	B'mark	Relative	Fund	B'mark	Relative		
BlackRock Equities	2.0	2.0	0.0	15.6	15.3	+0.3	13.4	13.0	+0.4	-	N/A
BlackRock Corp Bonds	-0.1	-0.1	0.0	-2.8	-2.7	-0.1	8.7	8.6	+0.1	-	N/A
BlackRock LDI	0.6	0.3	+0.3	-2.0	-2.3	+0.3	8.7	8.7	0.0	-	N/A
Jupiter	1.8	1.4	+0.4	10.1	11.1	-0.9	8.3	8.3	+0.1	+2	Target not met
TT International	2.9	2.1	+0.8	11.0	11.9	-0.8	10.3	8.5	+1.7	+3-4	Target not met
Schroder Equity	3.1	2.0	+1.0	17.3	15.5	+1.6	16.6	15.1	+1.3	+4	Target not met
Genesis	3.9	4.6	-0.7	16.3	19.0	-2.3	10.5	12.1	-1.4	-	Target not met
Unigestion	0.9	4.5	-3.4	9.6	18.6	-7.6	6.8	11.7	-4.4	+2-4	Target not met
Invesco	3.3	1.5	+1.8	18.0	14.7	+2.9	16.7	15.3	+1.2	+0.5	Target met
SSgA Europe (terminated)	1.9	3.7	-1.7	22.3	22.5	-0.2	14.0	13.7	+0.3	+0.5	Target not met
SSgA Pacific (terminated)	-0.3	0.6	-0.9	12.9	12.6	+0.2	14.6	14.4	+0.1	+0.5	Target not met
Pyrford	-0.6	2.3	-2.8	2.1	9.0	-6.4	5.5	7.3	-1.7	-	Target not met
Standard Life #	0.1	1.4	-1.2	3.0	5.5	-2.4	N/A	N/A	N/A	-	N/A
JP Morgan	1.9	0.8	+1.0	5.7	3.4	+2.2	N/A	N/A	N/A	-	N/A
Schroder Property	2.5	2.4	+0.1	8.9	9.3	-0.4	8.3	8.9	-0.6	+1	Target not met
Partners Property *	N/A	N/A	N/A	N/A	N/A	N/A	7.3**	10.0**	-2.5**	-	Target not met
IFM	4.2	0.7	+3.4	17.5	3.0	+14.0	13.5**	3.1**	+10.1**	-	N/A
RLAM	0.4	0.1	+0.3	2.5	-0.2	+2.7	6.8	5.9	+0.8	+0.8	Target met
Internal Cash *	0.0	0.0	0.0	-1.5	0.2	-1.6	-0.3	0.3	-0.5	-	N/A

• Source: BNY Mellon, Avon, Mercer estimates.

- **Returns are in GBP terms**, consistent with overall fund return calculations before currency hedging is applied, **except for JP Morgan, Partners and IFM, whose performance is shown as IRR in local currency terms.**
- In the relative performance columns, returns in blue text exceeded their respective benchmarks, those in red underperformed, and black text shows performance in line with benchmark.
- In the table above, and throughout this report, relative returns have been calculated geometrically (i.e. the portfolio return is divided by the benchmark return) rather than arithmetically (where the benchmark return is subtracted from the portfolio return).
- In the table above, Partners performance is measured against an IRR target of 10% p.a.
- A summary of the benchmarks for each of the mandates is given in Appendix 1.

\* Performance to 30 June 2017 as this is the latest date that this is available to.

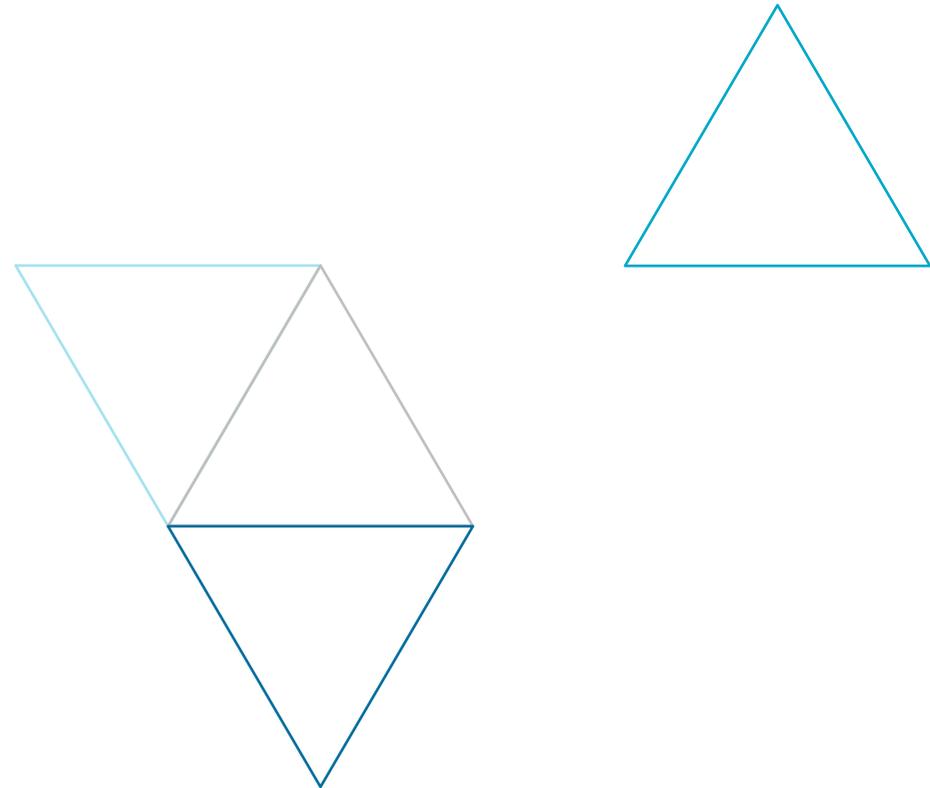
\*\* Performance is shown since inception.

# Performance figures for Standard Life are shown gross of fees, whereas monetary changes reflect net of fee performance.

# SECTION 6

## MANAGER

## PERFORMANCE





# BLACKROCK – PASSIVE MULTI-ASSET (POOLED EQUITIES, SEGREGATED BONDS)

£1,067.5M END VALUE (£1,055.3M START VALUE)

Item Monitored	Outcome
Mercer Rating	● A (no change over period under review). ESGp2 for equities
Performance Objective <i>In line with the benchmark</i>	● Portfolios performed broadly in line with their benchmarks over three years

## Manager Research and Developments

- BlackRock Equities returned 2.0% in Q3, Corporate Bonds -0.1% and the LDI Portfolio 0.6%. All performed broadly in line with their benchmarks as expected. Returns over one and three year periods were within the tracking error ranges.

	Quarter (%)		1-Year (%)		3-Year (% p.a.)	
	Fund	Benchmark	Fund	Benchmark	Fund	Benchmark
Equities	2.0	2.0	15.6	15.3	13.4	13.0
Corporate Bonds	-0.1	-0.1	-2.8	-2.7	8.7	8.6
LDI *	0.6	0.3	-2.0	-2.3	8.7	8.7

\* LDI portfolio includes legacy Index-Linked Gilts and the new LDI portfolio. Full details on the Index-Linked Gilts purchased in July will be provided in this quarter's full LDI report.

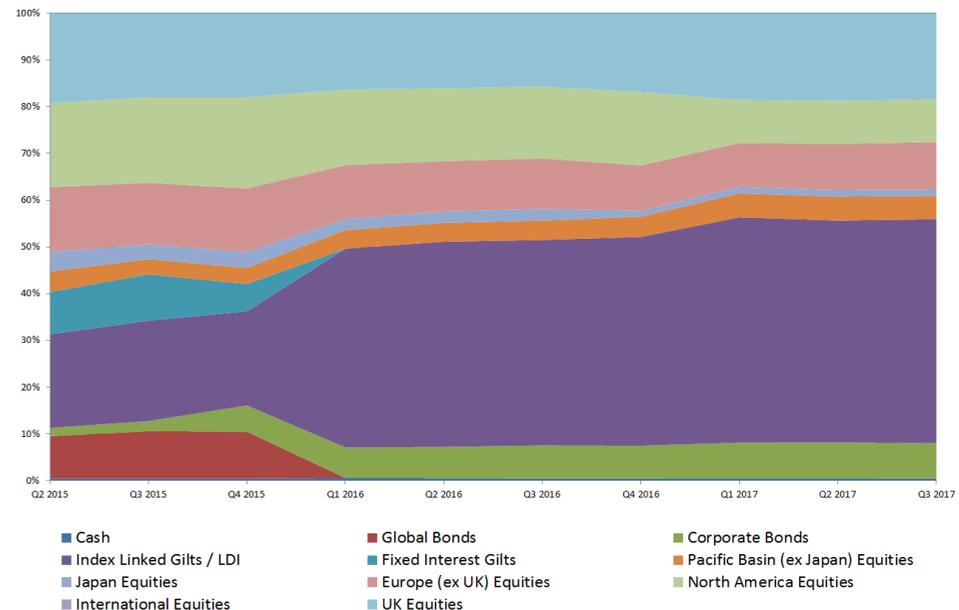
## Reason for investment

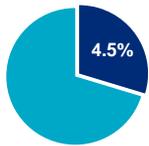
To provide asset growth as part of a diversified portfolio

## Reason for manager

- To provide low cost market exposure across multi asset classes
- Provide efficient way for rebalancing between bonds and equities within a single portfolio

## Asset Allocation





# JUPITER ASSET MANAGEMENT – UK EQUITIES (SRI) (SEGREGATED)

## £208.0M END VALUE (£204.3M START VALUE)

### Item Monitored

### Outcome

Mercer Rating	● B (no change over period under review). ESG2
Performance Objective <i>Benchmark +2% p.a.</i>	● Underperformed benchmark by 0.1% p.a. over three years
Tracking error was 4.6% p.a. – <i>source: Jupiter</i>	Number of stocks: 58

### Manager Research and Developments

- Jupiter outperformed its benchmark over the quarter by 0.4%. Jupiter's performance was below TT's - the other UK equity fund invested in by the Fund.
- Over the quarter key contributors were Thomas Cook, Victrex and Intertek, all of whom benefitted from improving trading outlooks. Detractors included Augean which traded lower due to a dispute with HM Treasury regarding landfill tax payments, and Shire, which was relatively weak due to the longer term outlook around its product pipeline. Strong performance from the Oil & Gas and Mining sectors was partially countered by weakness in the Tobacco sector. These are all sectors which the portfolio does not invest in.
- Jupiter underperformed the benchmark by 0.9% over the year but outperformed by 0.1% p.a. over the three years to 30 September 2017.

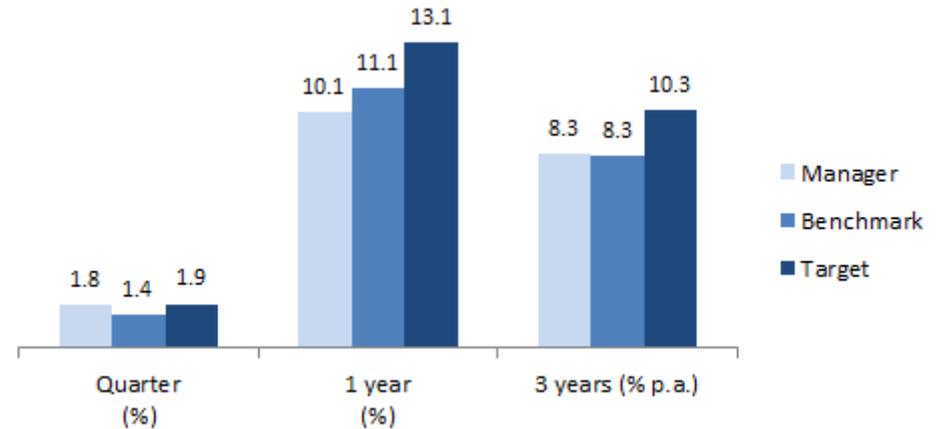
### Reason for investment

To provide asset growth as part of a diversified equity portfolio and to provide a specific SRI allocation

### Reason for manager

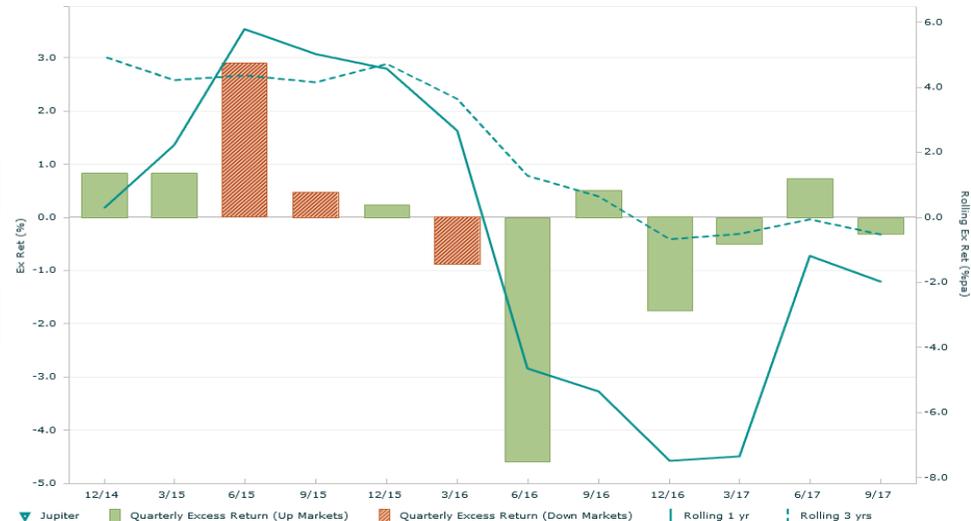
- Clear and robust approach to evaluating SRI factors within the investment process
- Dedicated team of SRI analysts to research SRI issues and lead engagement and voting activities
- Corporate commitment to SRI investment approach within a more mainstream investment team

### Performance



### Rolling relative returns

Quarterly Excess Return vs. FTSE All Share with rolling 1 and 3 yr lines in GBP (after fees) over 3 yrs ending September-17





# TT INTERNATIONAL – UK EQUITIES (UNCONSTRAINED) (SEGREGATED)

## £185.8M END VALUE (£239.9M START VALUE)

Item Monitored	Outcome
Mercer Rating	<span style="color: orange;">●</span> B (no change over period under review). ESG3
Performance Objective <i>Benchmark +3-4% p.a.</i>	<span style="color: orange;">●</span> Outperformed benchmark by 1.7% p.a. over three years
Three year tracking error was 3.6% p.a. – <i>source: Mercer</i>	Number of stocks: 45

### Manager Research and Developments

- TT has outperformed the benchmark over the quarter by 0.8%, underperformed by 0.8% over the year, but outperformed by 1.7% p.a. over three years.
- The fund was ahead of its benchmark due to outperformance in Industrials and Consumer Services over the quarter. Construction company Kingspan was the largest contributor within Industrials, whilst the Irish hotel company Dalata drove the outperformance within Consumer Services. The largest detractor was Greencore, which was sold as TT was becoming concerned about the outlook for M&S (M&S is Greencore's largest customer).
- Turnover increased from 10.9% in Q2 2017 to 13.9% in Q3 while the three year tracking error (a proxy for risk relative to benchmark) decreased to 3.6% p.a.
- Assets in TT's UK equity strategies decreased over the quarter to £579m despite the positive returns; this consists of the assets within TT's pooled fund and four segregated accounts (one of which is the Fund's holdings). This compares to £634m in June 2017, £568m in Sept. 2016 and £474m in Sept. 2014. A significant portion (c.32%) of the firm's UK equity assets are managed on behalf of the Fund.
- Performance over the year has been below benchmark. This underperformance is more concerning than that of the active emerging market strategies since the TT fund does not have a notable style bias.

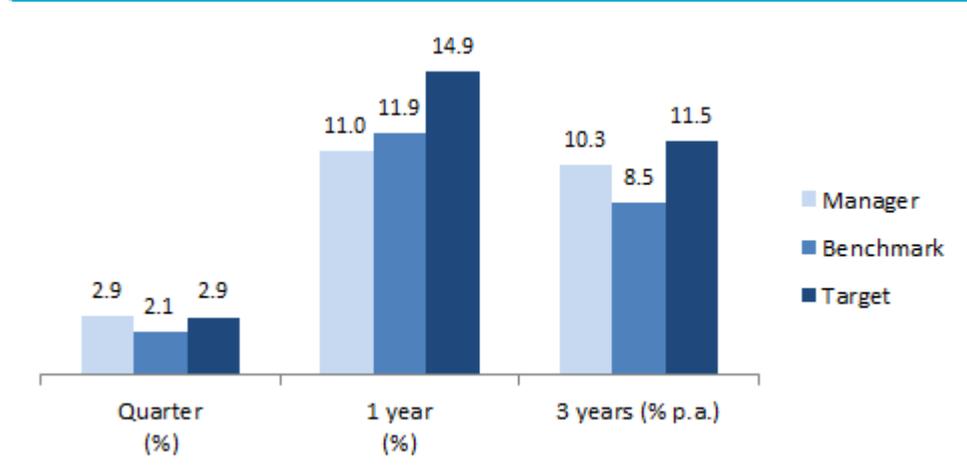
### Reason for investment

To provide asset growth as part of a diversified equity portfolio

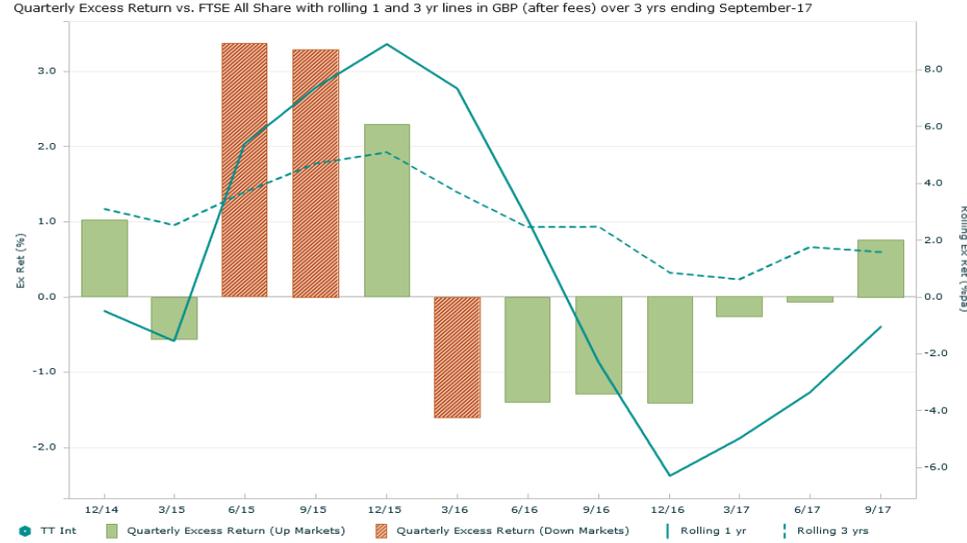
### Reason for manager

- Favoured the partnership structure that aligns manager's and Fund's interests
- Focussed investment activity and manages its capacity
- Clear, robust stock selection and portfolio construction

### Performance



### Rolling relative returns





# SCHRODER – GLOBAL EQUITY PORTFOLIO (SEGREGATED)

£353.5M END VALUE (£343.1M START VALUE)

## Item Monitored

## Outcome

Mercer Rating



B+ (no change over period under review). ESG2

Performance Objective  
*Benchmark +4% p.a.*



Outperformed benchmark by 1.3% p.a. over three years

Three year tracking error was 2.5% p.a. – *source: Mercer*

## Manager Research and Developments

- The fund outperformed the benchmark by 1.0% over the quarter, largely due to positive stock selection in IT and industrials. From a regional perspective, North America, Emerging Markets and Japanese positions were the main contributors.
- Largest contributors over the quarter were Alibaba Group and Alcoa. Lloyds and Comcast were the largest detractors to returns.
- The strategy performed above its benchmark over the one and three year periods to 30 September 2017.
- Schroder has informed us of a new hire to the Global Equity team headed by Alex Tedder. Frank Thormann, Global Portfolio Manager at Union Investment with 18 years' experience, has been hired to join the team. Tedder told us he had been looking for another Portfolio Manager for some time and the team were aware of the search and took part in the interview process.

## Reason for investment

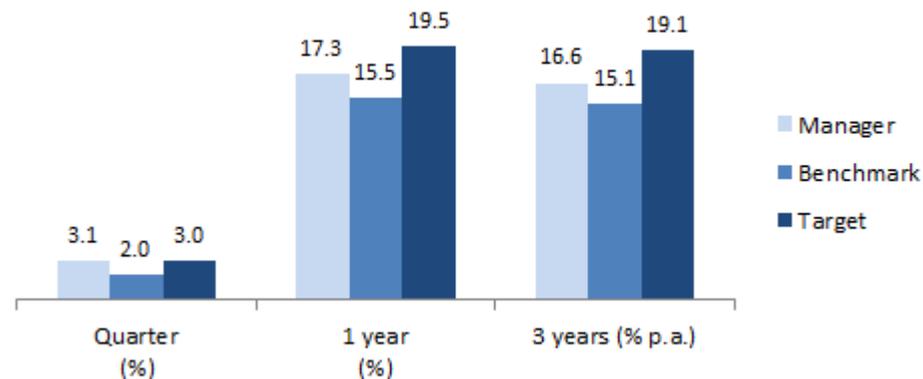
To provide asset growth as part of a diversified equity portfolio

## Reason for manager

- Clear philosophy and approach
- Long term philosophy aligned with Fund's goals, commitment to incorporating ESG principles throughout the investment process
- Evidence of ability to achieve the Fund's performance target

© MERCER 2017

## Performance



## Rolling relative returns

Quarterly Excess Return vs. MSCI AC World with rolling 1 and 3 yr lines in GBP (after fees) over 3 yrs ending September-17





# GENESIS ASSET MANAGERS – EMERGING MARKET EQUITIES (POOLED)

£208.4M END VALUE (£200.6M START VALUE)

## Item Monitored

## Outcome

Mercer Rating



A (no change over period under review). ESG3

Performance Objective  
*Benchmark*



Underperformed benchmark by 1.4% p.a. over three years

Three year tracking error was 3.6% p.a. – source: Genesis

Number of stocks: 128

## Manager Research and Developments

- The fund has underperformed by 0.7% over the quarter, by 2.3% over the year and by 1.4% p.a. over the three years to 30 September 2017.
- On a regional basis, Taiwan was the largest contributor to returns over the quarter, whilst China and India were both significant detractors.
- The biggest detractors at a stock specific level were the Chinese companies Tencent and Baidu.
- From a sector perspective, Industrials was the largest contributor, whilst IT was the most significant detractor.
- Given the types of quality growth companies Genesis favors, we would normally expect them to do better in flat or down markets and struggle in environments where markets rapidly rise. In this respect, whilst the underperformance in Q3 and over the last 12 months was disappointing, it is in keeping with this view.

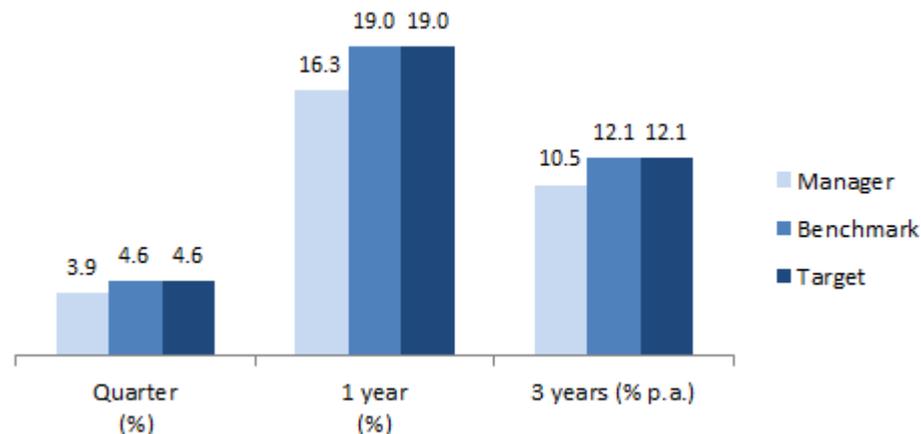
## Reason for investment

To provide asset growth as part of a diversified equity portfolio

## Reason for manager

- Long term investment approach which takes advantage of evolving growth opportunities
- Niche and focussed expertise in emerging markets
- Partnership structure aligned to delivering performance rather than growing assets under management

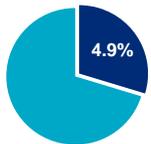
## Performance



## Rolling relative returns

Quarterly Excess Return vs. MSCI EM with rolling 1 and 3 yr lines in GBP (after fees) over 3 yrs ending September-17





# UNIGESTION – EMERGING MARKET EQUITIES (POOLED – SUB-FUND)

## £225.8M END VALUE (£223.7M START VALUE)

### Item Monitored

### Outcome

Mercer Rating



R (no change over period under review)

Performance Objective  
*Benchmark +2-4% p.a.*



Underperformed benchmark by 4.4% p.a. over three years

Tracking error since inception was 5.8% p.a. – source: *Unigestion*

Number of stocks: 103

### Manager Research and Developments

- The fund has underperformed by 3.4% over the quarter, by 7.6% over the year and by 4.4% p.a. over the three years to 30 September 2017. This is now the eight straight quarter of underperformance.
- The underperformance over the quarter was due to underperformance in July and September. In July, the portfolio was harmed by the strong market rebound which was mainly driven by cyclical industries such as Media, Software and Insurance. Stock selection in Banks was also detrimental for the relative performance. In September, a rally mainly driven by Real Estate, Automobiles, Software and Technology hurt relative performance. Stock specific calls in Energy, Automobiles and Food were negative for total strategy performance.
- Volatility since inception is 14.2%, lower than the index (17.0%) and consistent with the strategy's objectives (and bias to quality and large- or mega-cap stocks).
- Performance over the year has been well below benchmark. This has come at a time when emerging markets have produced a very strong return, which is expected. The fund uses a defensive, high quality, low volatility approach, which should outperform in times of market volatility, but underperform in strongly performing markets.

### Reason for investment

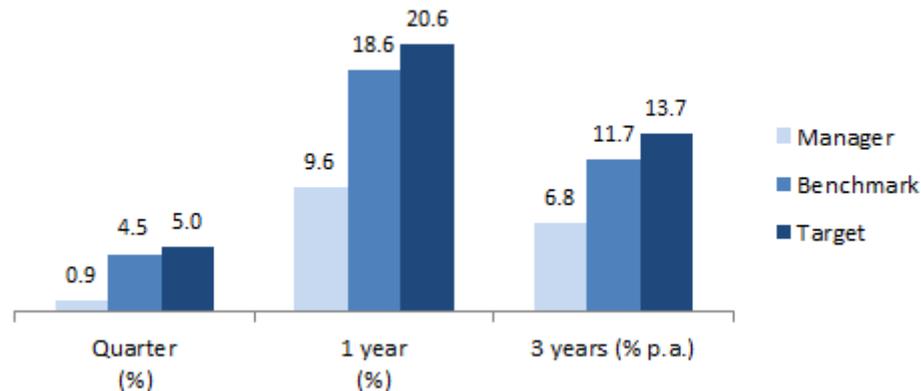
To provide asset growth as part of a diversified equity portfolio

### Reason for manager

- Risk-based active management approach
- Aim for lower volatility than the MSCI Emerging Markets Index
- Combine fundamental and quantitative analysis

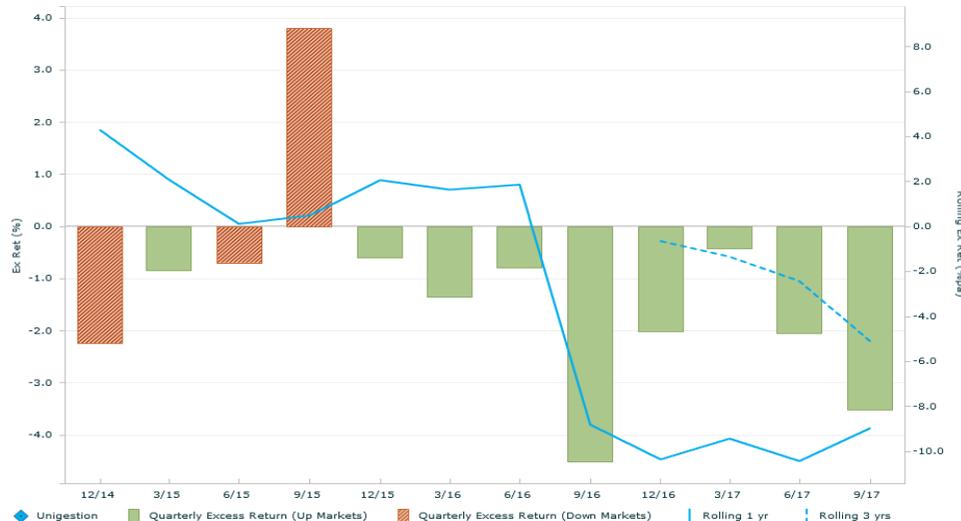
© MERCER 2017

### Performance



### Rolling relative returns

Quarterly Excess Return vs. MSCI EM (Free) NET WHT with rolling 1 and 3 yr lines in GBP (after fees) over 3 yrs ending September-17





# INVESCO – GLOBAL EX-UK EQUITIES (ENHANCED INDEXATION) (POOLED)

£392.7M END VALUE (£385.7M START VALUE)

## Item Monitored

## Outcome

Mercer Rating ● B+ (no change over period under review). ESG4

Performance Objective ● Performed in line with benchmark over three years  
*Benchmark +0.5% p.a.*

Tracking error since inception was 1.5% p.a. – source: Invesco  
 Number of stocks: 423

## Manager Research and Developments

- The fund has outperformed its benchmark by 1.8% over the last quarter, and outperformed by 2.9% over the year. The fund outperformed the benchmark by 1.2% p.a. over the three year period to 30 September 2017.
- Outperformance over the quarter was largely due to stock selection in September, where the overweight in Consumer Discretionary and Energy stocks were the largest contributors.
- All sector and country allocations were broadly within +/- 1.0% of benchmark weightings, in line with general expectations for an enhanced indexation product.

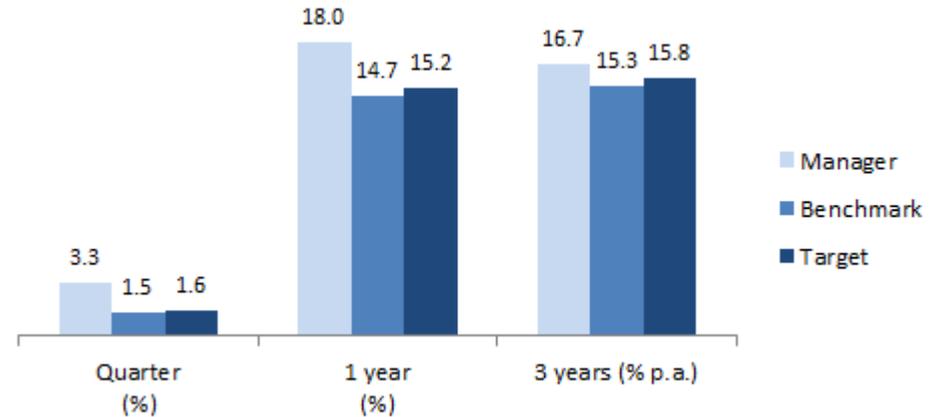
## Reason for investment

To provide asset growth as part of a diversified equity portfolio

## Reason for manager

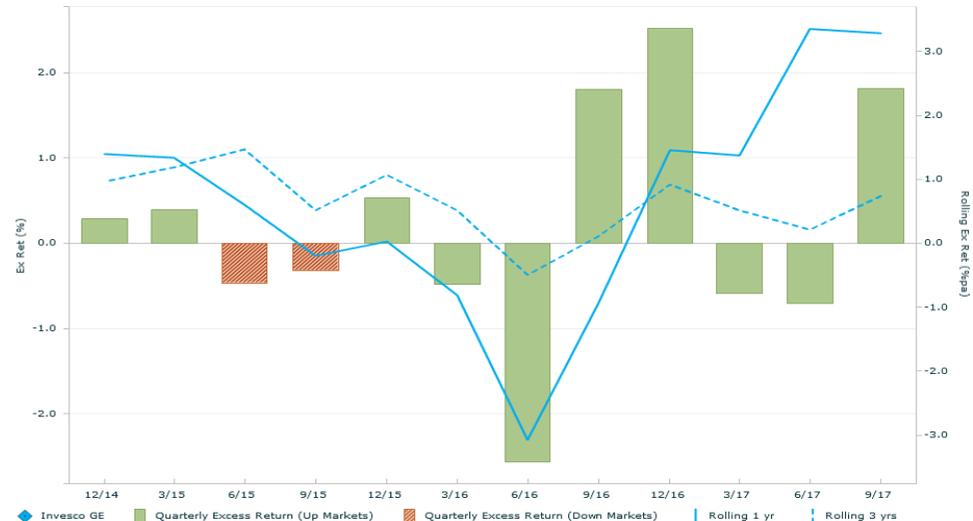
- Robust investment process supported by historical performance record, providing a high level of assurance that the process could generate the outperformance target on a consistent basis
- One of few to offer a Global ex UK pooled fund

## Performance



## Rolling relative returns

Quarterly Excess Return vs. MSCI World ex UK NDR with rolling 1 and 3 yr lines in GBP (after fees) over 3 yrs ending September-17





# SSGA – EUROPE EX-UK EQUITIES (ENHANCED INDEXATION) (POOLED)

£0.0M END VALUE (£58.5M START VALUE)

## Item Monitored

## Outcome

Mercer Rating



R (no change over period under review)

Performance Objective  
*Benchmark +0.5% p.a.*



Outperformed benchmark by 0.3% p.a. over three years

Three year tracking error was 1.4% p.a. – source: Mercer

## Manager Research and Developments

- **Mandate was fully disinvested on 27 September 2017.**
- The fund has outperformed benchmark over the three year period but has failed to achieve its performance target.

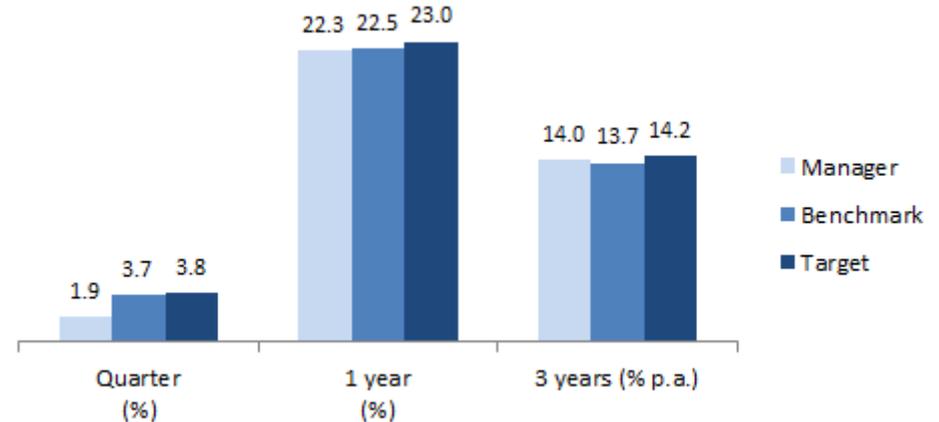
## Reason for investment

To provide asset growth as part of a diversified equity portfolio

## Reason for manager

- Strength of their quantitative model and process, and ongoing research to develop the model
- Historic performance met the risk return parameters the Fund was seeking
- Two Funds (European and Pacific) to achieve the Fund's customised asset allocation within overseas equities

## Performance



## Rolling relative returns

Quarterly Excess Return vs. Europe ex UK (WM) with rolling 1 and 3 yr lines in GBP (after fees) over 3 yrs ending September-17





# SSGA – PACIFIC INC. JAPAN EQUITIES (ENHANCED INDEXATION) (POOLED)

£0.0M END VALUE (£105.9M START VALUE)

## Item Monitored

## Outcome

Mercer Rating



N (no change over period under review)

Performance Objective  
*Benchmark +0.5% p.a.*



Outperformed benchmark by 0.1% p.a. over three years

Three year tracking error was  
1.1% p.a. – source: Mercer

## Manager Research and Developments

- **Mandate was fully disinvested on 27 September 2017.**
- The fund has outperformed benchmark over the three year period but has failed to achieve its performance target.

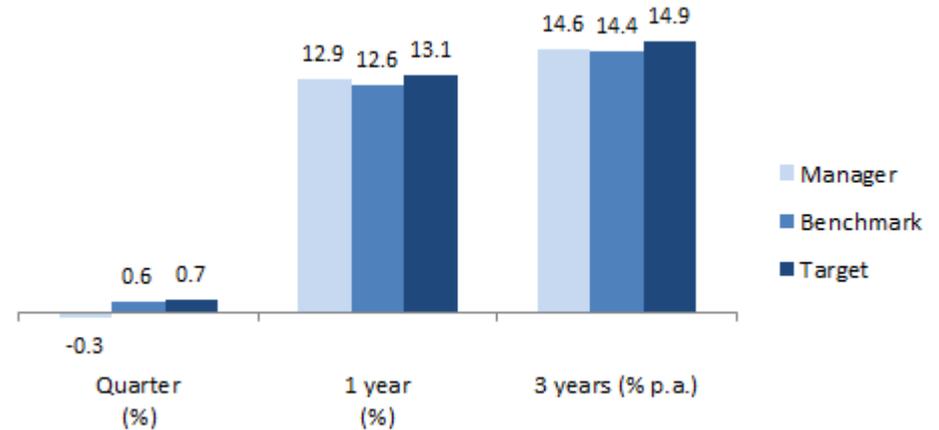
## Reason for investment

To provide asset growth as part of a diversified equity portfolio

## Reason for manager

- Strength of their quantitative model and process, and ongoing research to develop the model
- Historic performance met the risk return parameters the Fund was seeking
- Two Funds (European and Pacific) to achieve the Fund's customised asset allocation within overseas equities

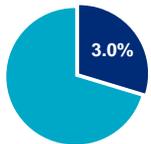
## Performance



## Rolling relative returns

Quarterly Excess Return vs. Asia Pacific (WM) with rolling 1 and 3 yr lines in GBP (after fees) over 3 yrs ending September-17





# PYRFORD – DGF (POOLED)

## £137.4M END VALUE (£138.6M START VALUE)

### Item Monitored

### Outcome

Mercer Rating



R (no change over period under review)

Performance Objective  
RPI +5% p.a.



Underperformed objective by 1.7% p.a. over three years

### Manager Research and Developments

- The fund has underperformed its objective (RPI + 5% p.a.) over the quarter by 2.8%, by 6.4% over the year and by 1.7% p.a. over three years.
- The equity portfolio detracted over the quarter, with both the UK and overseas portfolios notably underperforming the wider market. The rise in bond yields proved damaging for the equity portfolio as it was biased to high dividend paying defensive sectors that can be perceived as sensitive to rising bond yields. Furthermore, the portfolio's bonds lost some ground in absolute terms as yields rose sharply towards the end of the quarter. The portfolio's UK bonds, all positioned at the short end of the curve, outperformed the wider market (longer duration bonds), as did the portfolio's overseas bonds. Finally, currency management contributed to performance over the quarter.
- Despite a slight increase in UK bonds at the expense of cash, the strategy allocation remained broadly the same, after Pyrford decided to decrease exposure to equities and increase bond exposure in Q3 2016.
- Pyrford continues to adopt a defensive stance by owning short duration securities in order to protect the capital value of the portfolio from expected rises in yields. At the end of the quarter the modified duration of the fixed income portfolio stood at 1.9 years.

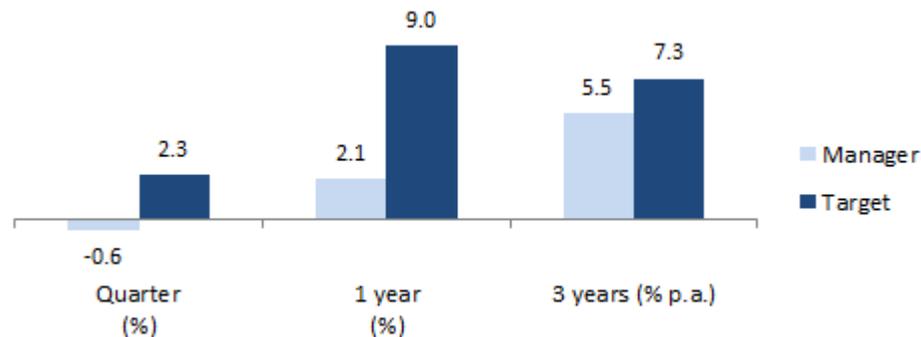
### Reason for investment

To provide equity like return over the long term but with a lower level of volatility

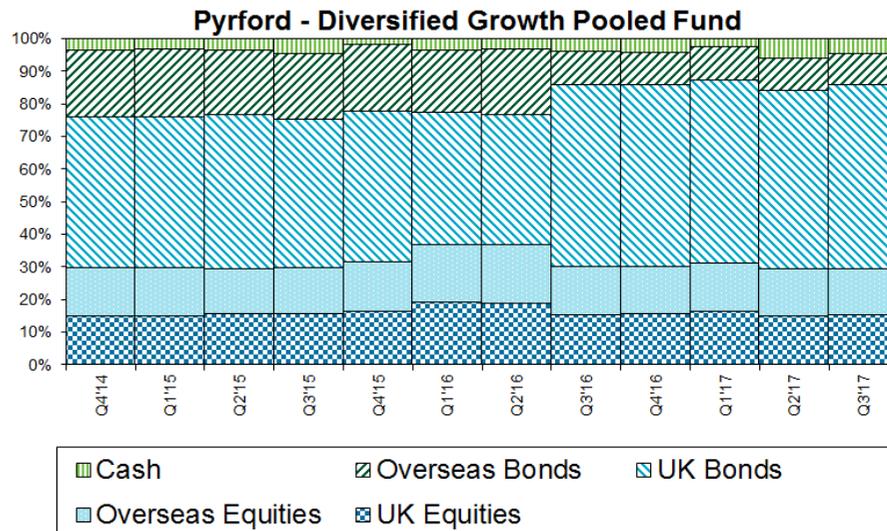
### Reason for manager

- Asset allocation skill between equities, bonds and cash
- Fundamental approach to stock selection

### Performance



### Asset Allocation





# STANDARD LIFE – DGF (POOLED)

## £240.1M END VALUE (£240.2M START VALUE)

### Item Monitored Outcome

Mercer Rating	<span style="color: orange;">●</span> B+ (W) (no change over period under review). ESG4
Performance Objective <i>Cash +5% p.a.</i>	<span style="color: red;">●</span> Underperformed objective by 2.4% p.a. over the year

### Manager Research and Developments

- Over the quarter the fund returned 0.1% against an objective of 1.4%, and returned 3.0% against an objective of 5.5% over the year (gross of fees).
- The portfolio's bias to emerging market equities over Brazilian equities detracted from performance. Brazilian equities were one of the top-performing asset classes during the quarter, outperforming emerging markets as a whole, after the Brazilian government unveiled a large privatisation programme. Furthermore, sterling hit a one year high and gilt yields rose as investors brought forward their expectations of higher interest rates. Consequently, the UK versus German interest rates strategy dragged on performance, as did the long US dollar versus sterling position. Rises in global yields and indications that a number of central banks were preparing to gradually reduce their monetary support programmes led the Australian interest rates strategy detracting from portfolio performance.

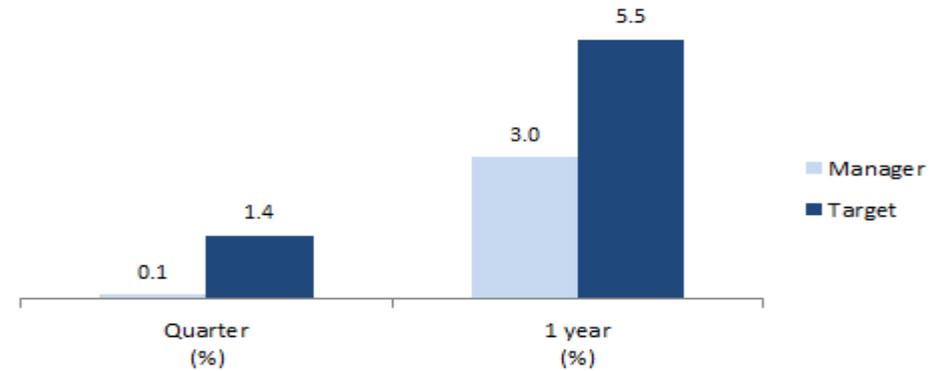
### Reason for investment

To provide equity like return over the long term but with a lower level of volatility

### Reason for manager

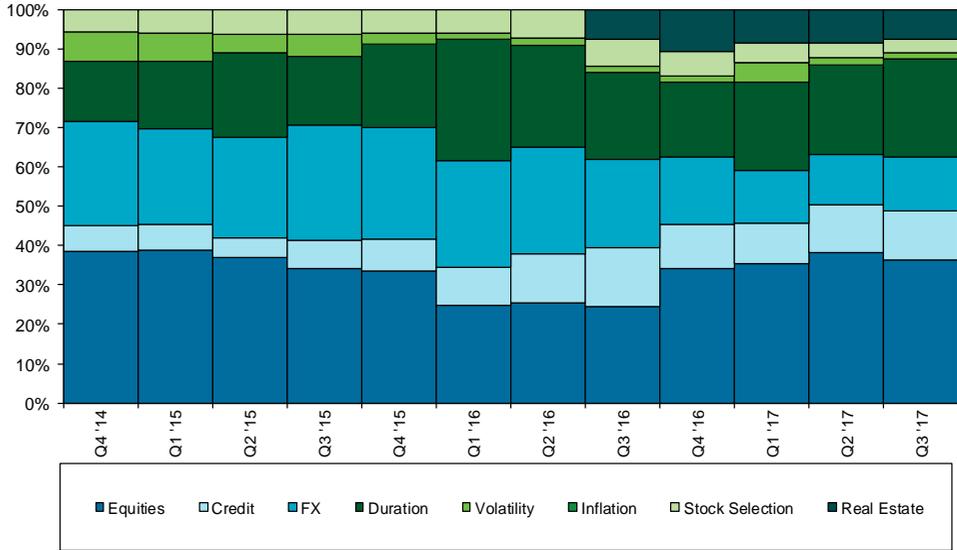
- Diversification from equities
- Exposure to relative value strategies and different approach to Pyrford's largely static asset allocation investment strategy

### Performance



Performance figures are shown gross of fees, whereas monetary changes reflect net of fee performance.

### Asset Allocation/Risk Exposure





## RUFFER – DGF (SEGREGATED) £226.0M END VALUE (£0.0M START VALUE)

### Item Monitored

### Outcome

Mercer Rating



A (no change over period under review). ESG3

Performance Objective  
*Cash +5% p.a.*



Too early to determine

### Manager Research and Developments

- Mandate was initiated on 27 September 2017.

### Reason for investment

To provide equity like return over the long term but with a lower level of volatility

### Reason for manager

- Experience and insights of the investment team
- Focus on capital preservation
- Dynamic allocation between risk and defensive assets depending on market conditions

# DGF MANDATES

Performance characteristics vs. BofAML LIBOR 6 month average UK in GBP (after fees) over 3 yrs ending September-17

Comparison with the International Multi-asset GBP (Net) universe (Actual Ranking) (quarterly calculations)



	Ret (%pa)	Std Dev (%pa)	IR
▲ Pyrford DGF	5.2 (26)	3.6 (50)	1.3 (12)
■ SLI GARS	1.1 (50)	4.0 (46)	0.1 (49)
⬢ Ruffer DGF	3.9 (33)	5.9 (26)	0.6 (34)
95th Percentile	12.1	9.0	1.5
Upper Quartile	7.2	7.2	1.2
Median	4.6	5.6	0.8
Lower Quartile	2.5	4.7	0.3
5th Percentile	0.9	3.3	0.0
Number	54	54	54

## Commentary

- Over the three years to 30 September 2017, Pyrford outperformed the Standard Life GARS pooled fund and the Ruffer pooled fund by 4.1% p.a. and 1.3% p.a. respectively.
- Pyrford therefore lies above the median of the DGF universe for performance. On the other hand, Standard Life was in the lower quartile of the universe and Ruffer was below the median. It should be noted that this universe is very diverse in styles.
- This performance was achieved with similar levels of volatility between Pyrford and Standard Life (volatilities of 3.6% p.a. and 4.0% p.a. respectively), while Ruffer had a volatility of 5.9% p.a.
- Pyrford and Standard Life (which were in the lower quartile for volatility) were less volatile than most managers in the universe, while Ruffer was above the median.
- The information ratio (a measure of risk adjusted returns) for Pyrford was the 12<sup>th</sup> highest of the universe, for Standard Life was the 6<sup>th</sup> lowest and for Ruffer was below the median.
- The information ratio (IR) measures the amount of 'information' that the manager can extract from the market. Expressed in another way this is the amount of excess return generated per unit of risk or tracking error added. The IR is therefore a measure of the skill of the manager. If the IR is large and it is measured over a reasonable period of time, then this is an indication that the manager has some skill in managing money. Mercer defines the IR as the annualised excess return divided by the annualised tracking error.



# JP MORGAN – FUND OF HEDGE FUNDS

## £215.8M END VALUE (£218.7M START VALUE)

Item Monitored	Outcome
Mercer Rating	● B+ (no change over period under review). ESG4
Performance Objective <i>Cash +3% p.a.</i>	● Outperformed target by 2.2% over the year (in USD)

Item	
Number of funds	35

Strategy	Contribution to Performance over the Quarter in USD (%)
Relative Value	0.99
Opportunistic/Macro	-0.02
Long/Short Equities	0.96
Merger Arbitrage/Event Driven	0.27
Credit	-0.11
<b>Total</b>	<b>1.87 (including cash and fees)</b>

In USD terms, the fund returned 1.9% over Q3 (1.1% above benchmark). This return was in line with the wider hedge fund indices, which is discussed over the next two pages.

### Reason for investment

To reduce volatility of the Growth portfolio and increase diversification

### Reason for manager

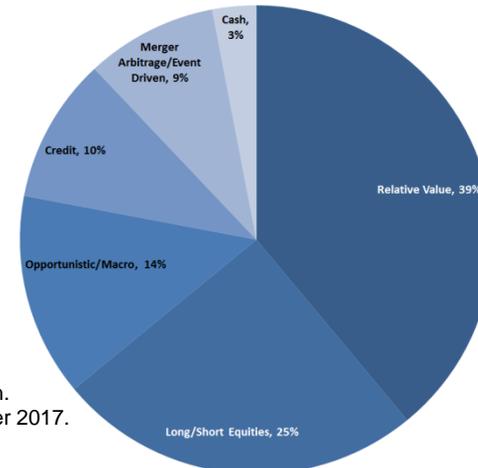
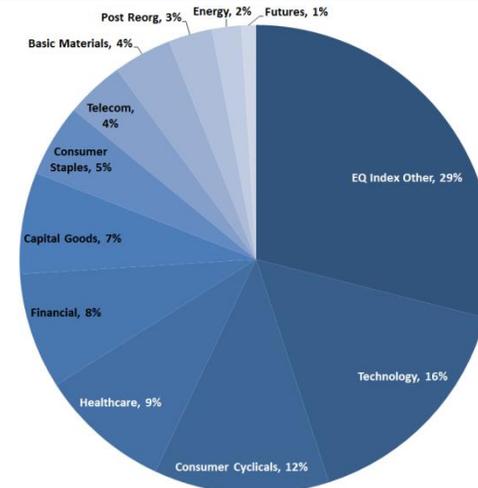
- Niche market neutral investment strategy
- Established team with strong track record
- Complemented other funds in the portfolio

© MERCER 2017

### Performance (GBP, JP Morgan return converted from USD)

Last Quarter	-1.4%	Target	0.8%
Last Year	2.3%	Target	3.4%

### Portfolio Composition and Equity Sector Allocation

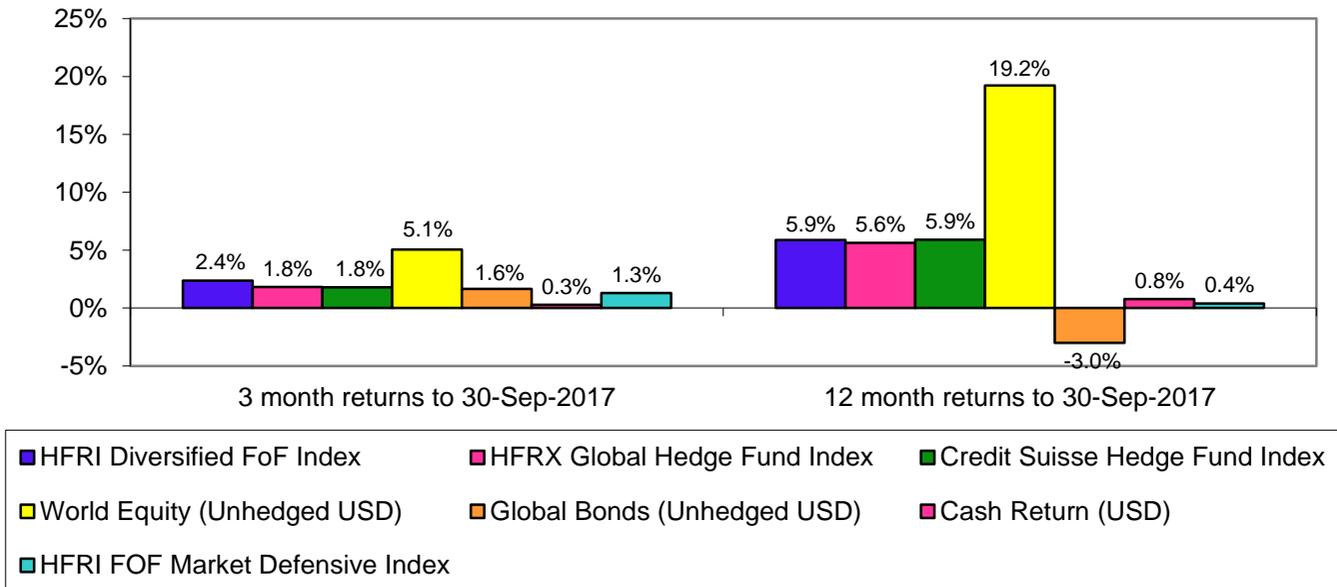


Source: JP Morgan.  
As at 30 September 2017.

# HEDGE FUND COMMENTARY – Q3 2017

- Hedge funds overall generated modest returns in the third quarter, earning respectable year-to-date results. All major hedge fund strategies earned positive returns for the quarter.
- As expected, hedge funds have not kept pace with risk-assets during what has been a directional rally, with global equities posting only two down months in the past six quarters. However, hedge funds have continued to fulfill a diversifying mandate and have outperformed bonds, their risk-reducing counterpart, over the past two years.
- The industry continued to reverse trend from 2015 and 2016, as investors were net allocators to hedge funds for the second quarter in a row, adding \$1.7 billion in Q3 2017. Industry assets rose to a record \$3.15 trillion. In addition to net inflows, gains were driven by positive performance across most strategies.

Quarter and 12-Month Returns (in USD)



Returns are in USD. Source: Source: Credit Suisse Hedge Index LLC.

# HEDGE FUND COMMENTARY – Q3 2017

## Relative Value (39%)

- Fixed Income and Convertible Arbitrage strategies gained 0.2% and 1.6%, respectively, during the third quarter of 2017.
- Relative value and arbitrage-oriented strategies broadly earned positive results for the quarter, although fixed income-oriented strategies struggled to produce strong results in a muted volatility and low interest rate environment. Convertible arbitrage strategies benefitted from tightening credit spreads, though returns were offset by hedges.

## Long/Short Equities (24%)

- Long/Short Equity and Equity Market Neutral (“EMN”) strategies earned 3.0% and 4.4%, respectively, in Q3 2017.
- Dispersion characteristics have remained favorable at both the sector and individual stock level, creating opportunities for alpha generation. In fact, inter-stock correlations within the S&P 500 are at the lowest point since before the dot-com bubble. As we have witnessed historically, this has benefitted security selection and should continue to present opportunities for alpha, though we expect a fair degree of manager dispersion.

## Opportunistic / Macro (15%)

- The broad Global Macro universe gained 1.8% during the quarter, while Managed Futures earned 1.3%.
- Macro has largely been a tale of two strategies, as discretionary managers have produced gains, on average, while systematic strategies have declined in 2017.
- A continued lack of broad market volatility, paired with fluctuations in rates and currencies (particularly resulting from central bank expectations), have meaningfully impacted results and we have continued to witness material dispersion of manager returns across both strategies.

## Merger Arbitrage / Event Driven (8%)

- Event-driven and distressed strategies posted positive, yet muted returns in the third quarter.
- While equity exposure was generally additive and broad credit markets provided modest support, idiosyncratic positions were the material determinants of performance. Notably, exposure to Puerto Rican debt was a drag on results during the quarter.
- Merger arbitrage generated slight gains amidst healthy deal volume, yet compressed spreads relative to recent history.

Returns are in USD. Source: Source: Credit Suisse Hedge Index LLC.



# SCHRODER – UK PROPERTY FUND OF FUNDS

## £211.2M END VALUE (£206.1M START VALUE)

### Item Monitored

### Outcome

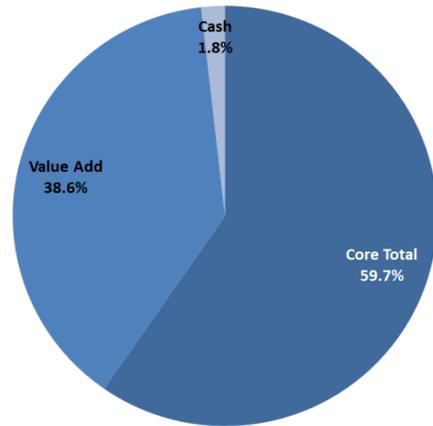
Mercer Rating	● B (no change over period under review). ESG3
Performance Objective <i>Benchmark +1% p.a.</i>	● Underperformed benchmark by 0.4% p.a. over five years

### Manager Research and Developments

- The fund slightly outperformed the benchmark by 0.1% over the quarter. The Industrial Property Investment Fund and Metro Property Unit Trust were the largest contributors to returns. Value Add funds added to performance over the quarter, while Core funds and cash holdings diluted returns.
- Over the five year period, the fund has outperformed its benchmark by 0.4% p.a., largely due to performance from Value Add strategies.
- Over the quarter, there were c. £8.5m of purchases and c. £5.2m of sales. Units were acquired in Hermes Property Unit Trust (c. £6.0m) and Threadneedle Property Unit Trust (c. £2.5m). Units were sold from Aviva Investors Pensions Property Fund (c. £2.8m) and BlackRock UK Property Fund (c. £2.2m).

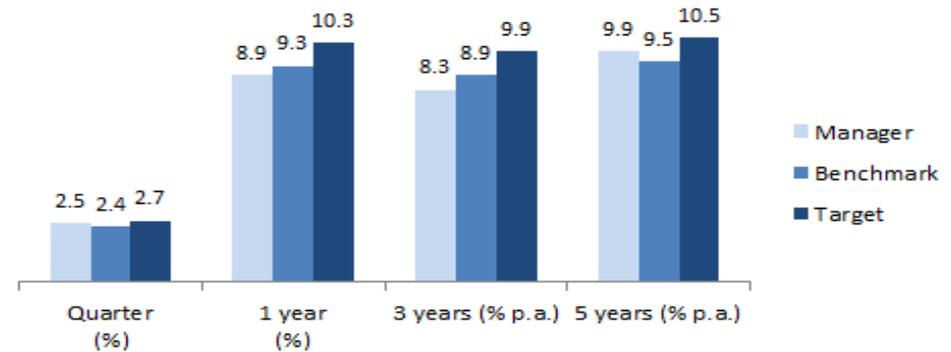
### Manager and Investment type splits

Top 5 Holdings	Proportion of Total Fund (%)
L&G Managed Property Fund	12.8
Industrial Property Investment Fund	12.4
Metro Property Unit Trust	9.9
Hermes Property Unit Trust	9.9
Schroder Real Estate Real Income Fund	9.7

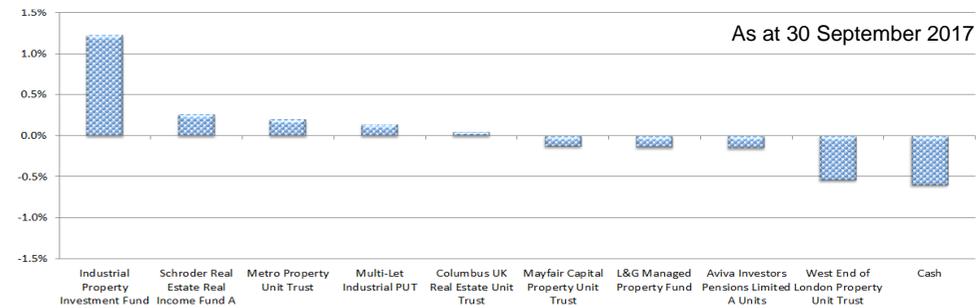


As at 30 September 2017

### Performance



### Top 5 Contributing and Detracting Funds over 12 Months

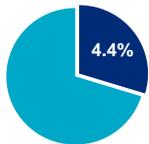


### Reason for investment

To reduce volatility of the Growth portfolio and increase diversification

### Reason for manager

- Demonstrable track record of delivering consistent above average performance
- Team though small is exclusively dedicated to UK multi-manager property management but can draw on extensive resources of Schroder's direct property team
- Well structured and research orientated investment process



# PARTNERS – OVERSEAS PROPERTY

## £205.0M END VALUE (£195.5M START VALUE)

### Item Monitored Outcome

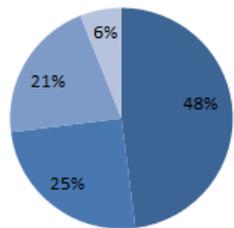
Mercer Rating	● B+ (no change over period under review). ESG4
Performance Objective IRR of 10% p.a.	● IRR since inception to 30 June 2017 at 7.3% p.a. (in local currency) is below target of 10% p.a.

### Manager Research and Developments (Q2 2017)

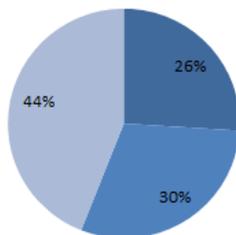
- The portfolio delivered a net return of -3.3% over Q2 2017 for USD programmes in local currency, and -0.1% for EUR programmes, versus the target of c. 2.5%.
- Partners' drawdowns are made gradually over time, and the Fund is not yet fully invested. As a result of the volatile timing of cash flows for such investments, for example the initial costs of purchasing and developing properties, focus should be on longer term performance. Their IRR from inception to 30 June 2017 at 7.3% p.a. (in local currency) is below their target of 10% p.a.; over the year to date to 30 June 2017 IRR was -0.5% (in local currency terms).
- Over Q2, the allocation to Europe increased from 46% to 48%, with North America decreasing (from 26% to 25%) and Asia Pacific also decreasing (from 22% to 21%). These remain within the guidelines.
- Note that Partners are rated B+ for global real estate, but A for secondary global real estate (as a result of their private equity skill set).

### Geographical and Investment type splits as at 30 June 2017

Geographical Split Based on Net Asset Value



Investment Type Split Based on Net Asset Value



■ Europe (10% - 50%)   
 ■ North America (10% - 50%)   
 ■ Direct (0% - 30%)   
 ■ Primary (40% - 100%)  
■ Asia Pacific (10% - 50%)   
 ■ Rest of World (0% - 20%)   
 ■ Secondary (0% - 50%)

### Portfolio update as at 30 June 2017

Partners Fund	Total Drawn Down (£m)	Total Distributions (£m)	Net Asset Value (£m)	Since Inception Net IRR (local currency)
Global Real Estate 2008	36.44	27.29	20.43	5.8
Real Estate Secondary 2009	23.47	12.56	22.02	9.7
Asia Pacific and Emerging Market Real Estate 2009	27.91	16.44	15.16	3.3
Distressed US Real Estate 2009	22.78	24.03	8.85	9.1
Global Real Estate 2011	30.35	15.23	28.37	10.1
Direct Real Estate 2011	18.05	11.56	12.71	8.2
Real Estate Secondary 2013	12.37	3.67	14.78	21.6
Global Real Estate 2013	75.99	5.69	77.26	4.6
Real Estate Income 2014	22.66	2.14	21.55	2.4
Asia Pacific Real Estate 2016	5.00	1.30	5.17	n/a
<b>Total</b>	<b>210.77</b>	<b>89.55</b>	<b>194.25</b>	<b>7.3</b>

### Reason for investment

To reduce volatility of the Growth portfolio and increase diversification

### Reason for manager

- Depth of experience in global property investment and the resources they committed globally to the asset class
- The preferred structure for the portfolio was via a bespoke fund of funds (or private account) so the investment could be more tailored to the Fund's requirements



# IFM – INFRASTRUCTURE (POOLED)

## £259.6M END VALUE (£259.4M START VALUE)

### Item Monitored

### Outcome

<p>Mercer Rating</p> <hr/> <p>Performance Objective <i>Cash + 2.5% p.a.</i></p>	<p>● B+ (no change over period under review). ESG2</p> <hr/> <p>● Outperformed objective by 10.1% over the year (in USD)</p>
---	--

### Item

Number of holdings 15

### Manager Research and Developments

- Over the quarter the fund returned 4.2% in US Dollar terms, against Avon's performance objective of 0.7% (cash + 2.5% p.a.). Key contributors to performance were Freeport, M6toll and Manchester Airports Group.
- As a consequence of this quarter's performance, IRR since inception on 1 June 2016 rose to 13.5%. Please note that this is still early in the life of the fund.
- During the quarter, IFM completed the acquisition of 28.34% of the outstanding shares of OHL Mexico along with a €400m loan to OHL Concesiones.
- The pooled fund also received income of \$152.2m over the quarter, with major dividend distributions from 50Hertz, Manchester Airports Group, Veolia Energia Polska, Indiana Toll Road and Colonial Pipeline Company.

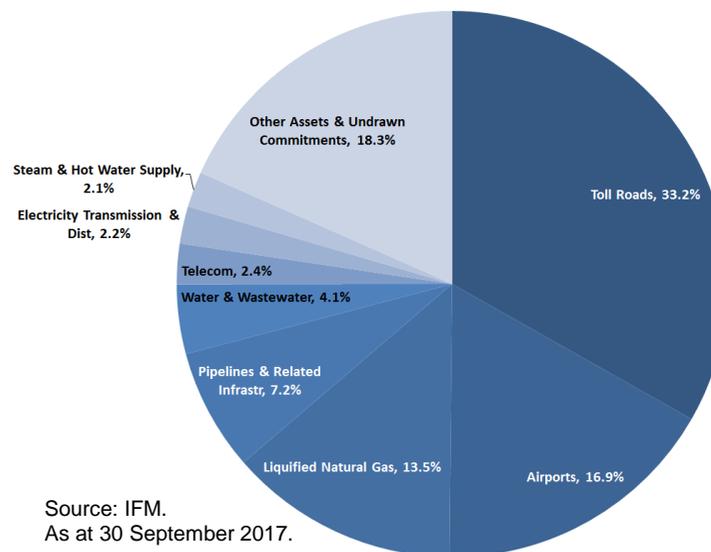
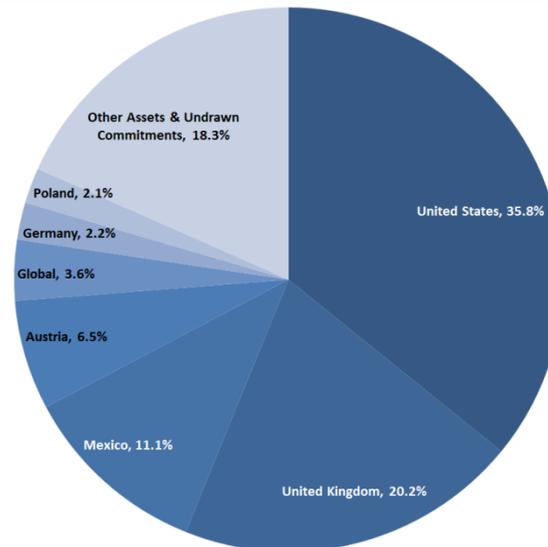
### Reason for investment

To reduce volatility of the Growth portfolio and increase diversification

### Reason for manager

- Invests in core infrastructure assets in countries with established regulatory environments and strong rule-of-law.
- Seeks to invest in assets with strong market positions, predictable regulatory environments, high barriers to entry, limited demand elasticity and long lives

### Geographical and Sub-Sector Allocation



Source: IFM.  
As at 30 September 2017.



# LOOMIS SAYLES – MULTI-ASSET CREDIT (POOLED)

£194.0M END VALUE (£0.0M START VALUE)

## Item Monitored

## Outcome

Mercer Rating



A (no change over period under review). ESG3

Performance Objective  
*Benchmark*



Too early to determine

## Manager Research and Developments

- Mandate was initiated on 29 September 2017.
- After a regular meeting with Loomis we continued to believe that an A rating is appropriate for the World Credit Asset Fund. In addition, we note that the ESG approach clearly feeds through the investment process in two areas (credit research and portfolio construction) and so we believe that it is appropriate to move the ESG rating up to ESG3 from ESG4.

## Reason for investment

To maintain stability in the Fund as part of a diversified fixed income portfolio

## Reason for manager

- Core low to moderate Multi-Asset Credit option
- Depth and breadth of fundamental credit analysis



# ROYAL LONDON ASSET MANAGEMENT – FIXED INTEREST (POOLED)

## £133.0M END VALUE (£263.8M START VALUE)

Item Monitored	Outcome
Mercer Rating	<span style="color: green;">●</span> A (no change over period under review). ESG3
Performance Objective <i>Benchmark +0.8% p.a.</i>	<span style="color: green;">●</span> Outperformed benchmark by 0.8% p.a. over three years

### Manager Research and Developments

- Performance for the quarter was ahead of benchmark by 0.3%. The fund also outperformed over the year by 2.7% and over the three years by 0.8% p.a., meeting its outperformance target.
- Royal London retain their short duration position, in the expectation of a gradual increase in UK government bonds yields. This positioning did not have a material impact upon relative performance.
- The key drivers of performance over the quarter were the bias towards financials and subordinated bonds, and the underweight allocation in consumer-related sectors, along with stock selection within secured and structured sectors.
- Royal London remain underweight AAA-AA bonds, and overweight BBB-unrated. The bias had a positive impact upon performance.
- After a regular update meeting we held with Royal London, we retain our conviction in this strategy. Royal London have a strong and established pedigree in UK credit management. We remain impressed by their key decision makers, as they convey a deep understanding of UK credit markets and consistency in their philosophy that untapped alpha can be harvested in under-researched areas of the market.

Weighted Duration	Start of Quarter	End of Quarter
<i>Fund</i>	8.0	8.0
<i>Benchmark</i>	8.1	8.0

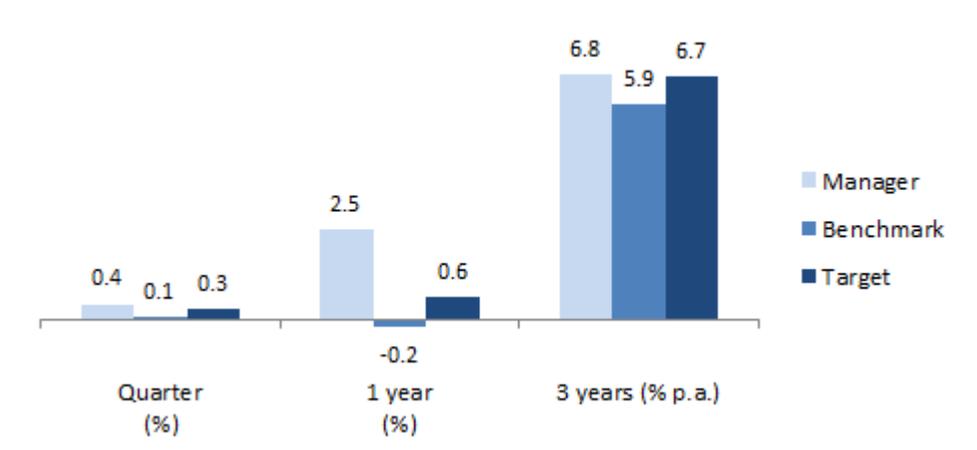
### Reason for investment

To maintain stability in the Fund as part of a diversified fixed income portfolio

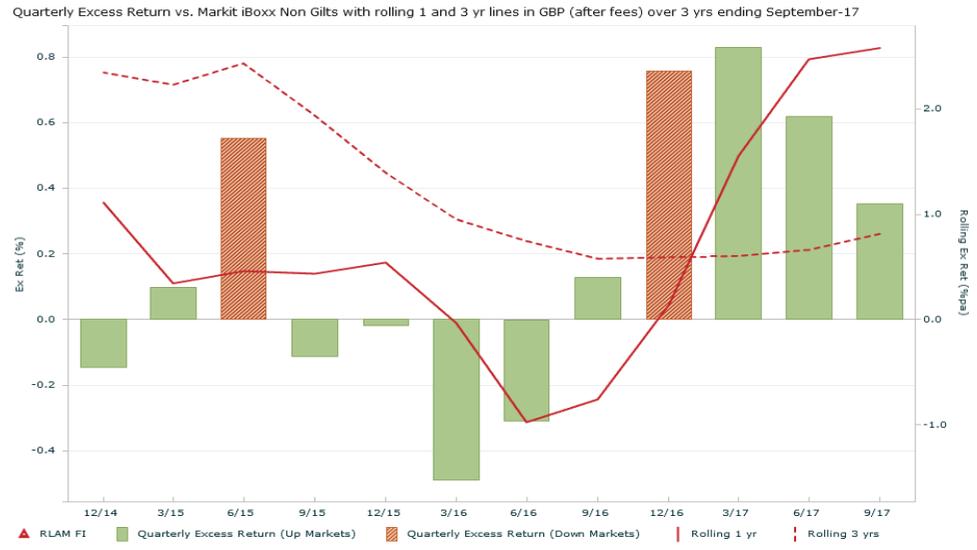
### Reason for manager

- Focussed research strategy to generate added value
- Focus on unrated bonds provided a “niche” where price inefficiencies are more prevalent. Product size means can be flexible within market

### Performance



### Rolling relative returns



# RECORD – CURRENCY HEDGING (SEGREGATED)

£59.6M END VALUE (£38.7M START VALUE)

## Item Monitored

## Outcome

Mercer Rating ● N (no change over period under review)

Performance Objective  
N/A ● In line with the 50% hedging position

## Manager Research and Developments

Over the quarter, sterling appreciated against the dollar and more so against the yen (by c.3.9% and c.4.7% respectively) but fell in value against the euro (by c.2.6%). Sterling remains weaker against the dollar and the euro compared to one year ago amidst the sharp depreciation following the UK referendum result in June 2016. (These currency exchange movements are based on end of day pricing, which may not tie in precisely with the pricing points used by Record).

The Fund's policy is to passively hedge 50% of currency exposure on developed global equities (dollar, euro and yen), and 100% on the hedge fund, global property and infrastructure mandates.

Performance for each of these separate accounts is shown to the right; as expected, performance for the passive mandate has been broadly in line with the (informal) 50% benchmark; where this differs from the movement in currency rates this relates to the timing of the implementation trades (2pm) and the currency rates quoted (4pm fix).

## Reason for investment

To manage the volatility arising from overseas currency exposure, whilst attempting to minimise negative cashflows that can arise from currency hedging

## Reason for manager

- Straightforward technical (i.e. based on price information) process
- Does not rely on human intervention
- Strong IT infrastructure and currency specialists

## Currency Hedging Q3 2017 Performance (£ terms)

### Passive Developed Equity Hedge

Currency	Start Exposure (£)	End Exposure (£)	Currency Return (%)	50% Benchmark Return (%)	Record Hedge Return (%)	Net Return (%)
USD	571,333,534	571,439,794	(3.18%)	1.37%	1.38%	(1.73%)
EUR	198,129,836	174,650,950	0.35%	(0.22%)	(0.20%)	0.34%
JPY	132,628,287	74,651,999	(3.36%)	1.60%	1.86%	(1.35%)
<b>Total</b>	<b>902,091,657</b>	<b>820,742,743</b>	<b>(2.43%)</b>	<b>1.06%</b>	<b>1.09%</b>	<b>(1.23%)</b>

### Passive Hedge Fund Hedge

Currency	Start Exposure (£)	End Exposure (£)	Currency Return (%)	100% Benchmark Return (%)	Record Hedge Return (%)	Net Return (%)
USD	219,746,698	223,424,780	(3.18%)	2.84%	2.88%	(0.22%)
<b>Total</b>	<b>219,746,698</b>	<b>223,424,780</b>	<b>(3.18%)</b>	<b>2.84%</b>	<b>2.88%</b>	<b>(0.22%)</b>

### Passive Property Hedge

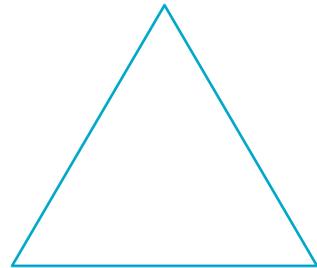
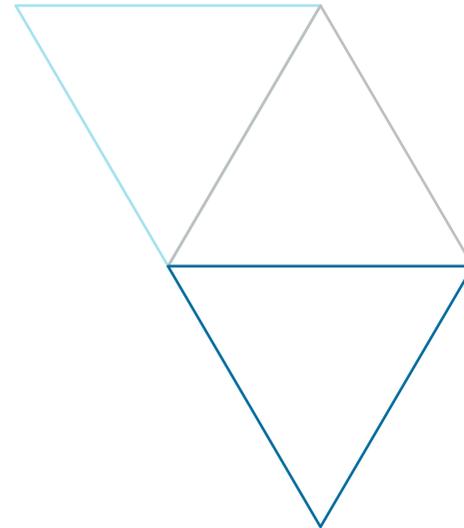
Currency	Start Exposure (£)	End Exposure (£)	Currency Return (%)	100% Benchmark Return (%)	Record Hedge Return (%)	Net Return (%)
USD	34,607,735	31,229,934	(3.18%)	2.84%	2.88%	(0.22%)
EUR	160,654,878	173,169,530	0.35%	(0.40%)	(0.39%)	0.19%
<b>Total</b>	<b>195,262,613</b>	<b>204,399,464</b>	<b>(0.27%)</b>	<b>0.17%</b>	<b>0.18%</b>	<b>0.12%</b>

### Passive Infrastructure Hedge

Currency	Start Exposure (£)	End Exposure (£)	Currency Return (%)	100% Benchmark Return (%)	Record Hedge Return (%)	Net Return (%)
USD	144,100,012	119,647,457	(3.18%)	2.84%	2.88%	(0.22%)
EUR	32,951,903	37,005,254	0.35%	(0.40%)	(0.42%)	0.16%
<b>Total</b>	<b>177,051,916</b>	<b>156,652,711</b>	<b>(2.48%)</b>	<b>2.20%</b>	<b>2.22%</b>	<b>(0.14%)</b>

# APPENDIX 1

## SUMMARY OF MANDATES

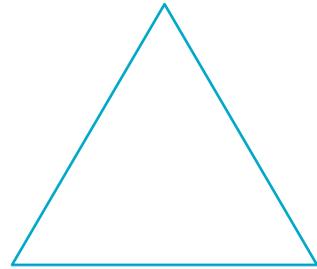
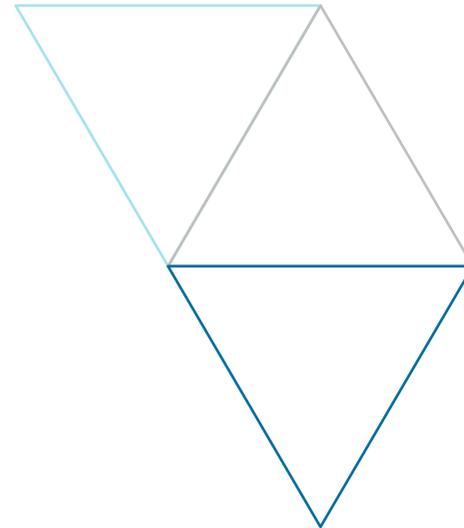


# SUMMARY OF MANDATES

Manager	Mandate	Benchmark	Outperformance Target (p.a.)
BlackRock	Passive Global Equity	Composite using monthly mean fund weights	-
BlackRock	Passive Corporate Bond	Composite using monthly mean fund weights	-
BlackRock	Matching (Liability Driven Investing)	Return on liabilities being hedged	-
Jupiter Asset Management	UK Equities (Socially Responsible Investing)	FTSE All Share	+2%
TT International	UK Equities (Unconstrained)	FTSE All Share	+3-4%
Schroder	Global Equities (Unconstrained)	MSCI AC World Index Free	+4%
Genesis	Emerging Market Equities	MSCI EM IMI TR	-
Unigestion	Emerging Market Equities	MSCI EM NET TR	+2-4%
Invesco	Global ex-UK Equities (Enhanced Indexation)	MSCI World ex UK NDR	+0.5%
Pyrford	Diversified Growth Fund	RPI +5% p.a.	-
Standard Life	Diversified Growth Fund	6 Month LIBOR +5% p.a.	-
Ruffer	Diversified Growth Fund	3 Month LIBOR +5% p.a.	-
JP Morgan	Fund of Hedge Funds	3 Month LIBOR +3% p.a.	-
Schroder	UK Property	IPD UK Pooled	+1%
Partners	Overseas Property	Net IRR of 10% p.a. (local currency)	-
IFM	Infrastructure	6 Month LIBOR +2.5% p.a.	-
Loomis Sayles	Multi-Asset Credit	50% Barclays Global Agg, 25% Barclays Global HY, 15% JPM CEMBI, 10% S&P/LSTA Leveraged Loan	+0.5-1.0%
Royal London Asset Management	UK Corporate Bonds	iBoxx £ Non-Gilts All Maturities	+0.8%
Record	Passive Currency Hedging	N/A	-
Cash	Internally Managed	7 Day LIBID	-

# APPENDIX 2

## MARKET STATISTICS INDICES



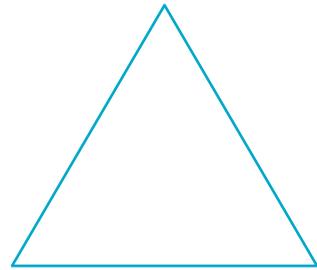
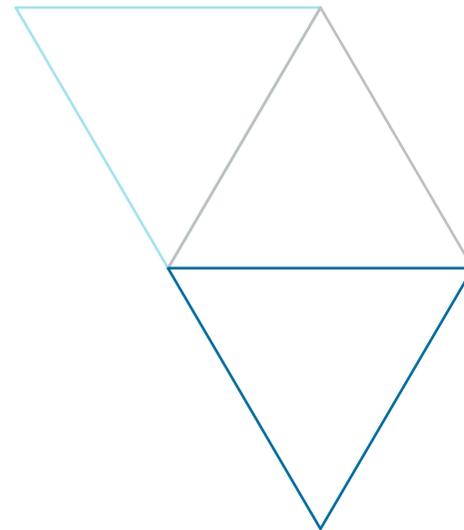
# MARKET STATISTICS INDICES

Asset Class	Index
UK Equities	FTSE All-Share
Global Equity	FTSE All-World
Overseas Equities	FTSE World ex UK
US Equities	FTSE USA
Europe (ex-UK) Equities	FTSE W Europe ex UK
Japanese Equities	FTSE Japan
Asia Pacific (ex-Japan) Equities	FTSE W Asia Pacific ex Japan
Emerging Markets Equities	FTSE AW Emerging
Global Small Cap Equities	FTSE World Small Cap
Hedge Funds	HFRX Global Hedge Fund
High Yield Bonds	BofA Merrill Lynch Global High Yield
Emerging Market Debt	JP Morgan GBI EM Diversified Composite
Property	IPD UK Monthly Total Return: All Property
Infrastructure	S&P Global Infrastructure
Commodities	S&P GSCI
Over 15 Year Gilts	FTA UK Gilts 15+ year
Sterling Non Gilts	BofA Merrill Lynch Sterling Non Gilts All Stocks
Over 5 Year Index-Linked Gilts	FTA UK Index Linked Gilts 5+ year
Global Bonds	BofA Merrill Lynch Global Broad Market
Global Credit	Barclays Capital Global Credit
Eurozone Government Bonds	BofA Merrill Lynch EMU Direct Government
Cash	BofA Merrill Lynch United Kingdom Sterling LIBOR 3 month constant maturity

These are the indices used in this report for market commentary; individual strategy returns are shown against their specific benchmarks.

# APPENDIX 3

## CHANGES IN YIELDS

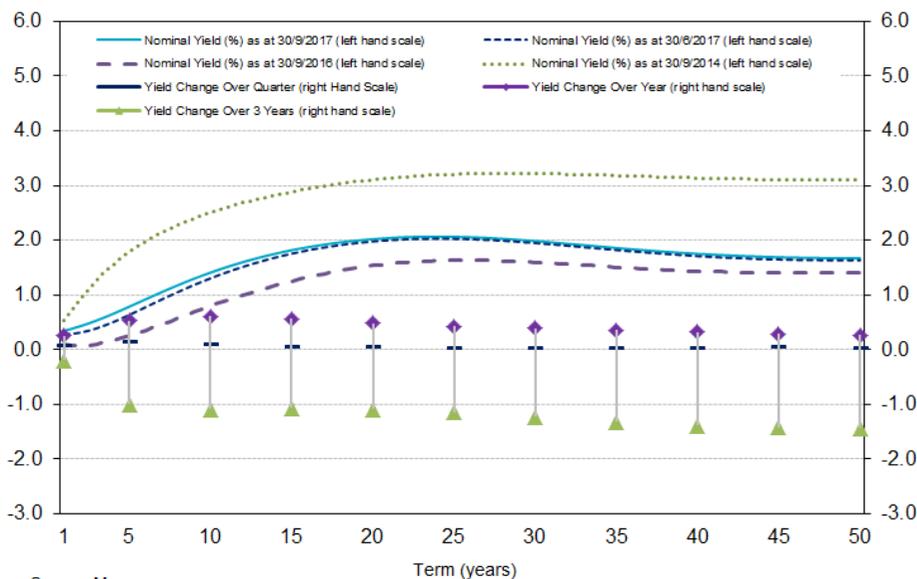


# CHANGES IN YIELDS

Asset Class Yields (% p.a.)	30 Sep 2017	30 Jun 2017	30 Sep 2016	30 Sep 2015
UK Equities	3.68	3.61	3.46	3.71
Over 15 Year Gilts	1.84	1.80	1.42	2.38
Over 5 Year Index-Linked Gilts	-1.51	-1.57	-1.78	-0.83
Sterling Non Gilts	2.30	2.24	1.99	3.16

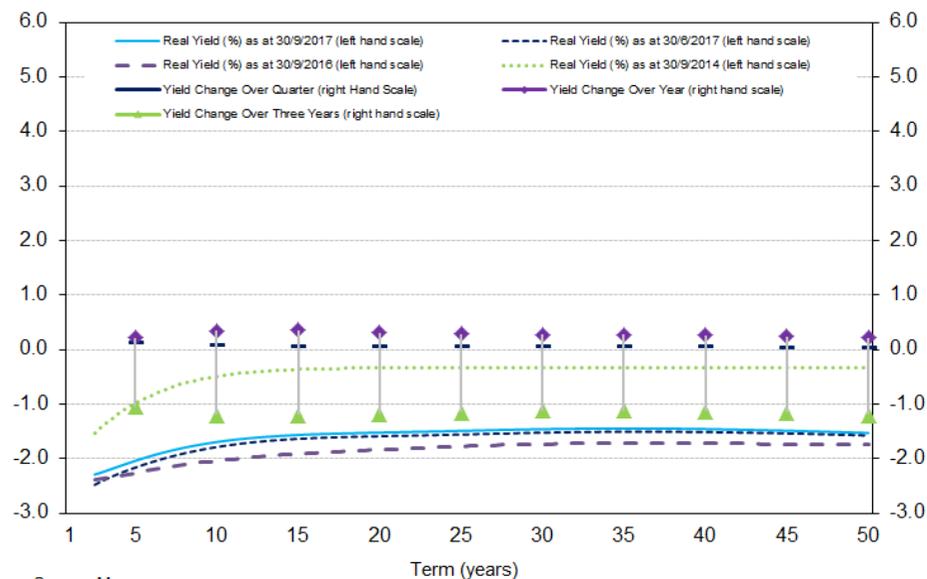
- Bond yields in the UK and the US fell slightly over the quarter, despite the Federal Reserve raising its interest rate by 0.25% at the March meeting, a move that had been predicted by markets.
- In the UK, there was a slight downward shift in the yield curve over the quarter for terms over five years. The Over 15 Year Gilt Index outperformed the broader global bond market over the quarter, generating a return of 2.6%.
- Real yields were slightly down over the quarter. This led to the Over 5 Year Index-Linked Gilts Index returning 2.0%.
- Credit spreads remained largely unchanged over the quarter, with the sterling Non-Gilts All Stocks index ending the quarter at c.1.2% and the Sterling Non-Gilts All Stocks over 10 years index ending the quarter at c.1.3%. UK credit assets returned 1.8% over the quarter. This broadly matched the return of global credit in local currency terms.

## Nominal yield curves



Source: Mercer.

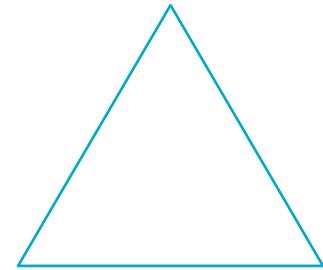
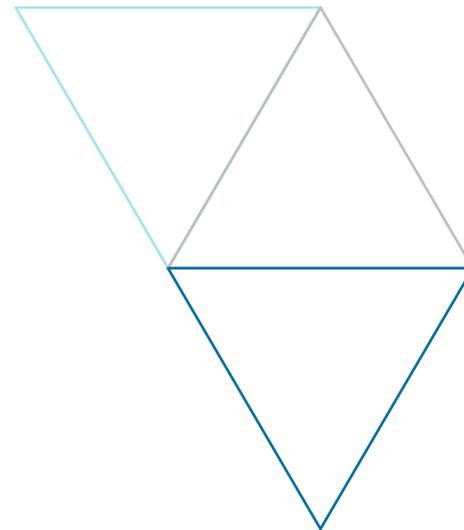
## Real yield curves



Source: Mercer.

# APPENDIX 4

## GUIDE TO MERCER RATINGS



# GUIDE TO MERCER RATINGS

## INTRODUCTION

This is a guide to the investment strategy research ratings (herein referred to as rating[s]) produced by Mercer's Investments business (herein referred to as Mercer). It describes what the ratings are intended to mean and how they should and should not be interpreted.

If you have any questions or would like more information about specific topics after reading this guide, please contact your Mercer consultant or click "Contact us" on our website [www.mercer.com](http://www.mercer.com).

## WHAT DO MERCER'S RATINGS SIGNIFY?

Mercer's ratings signify Mercer's opinion of an investment strategy's prospects for outperforming a suitable benchmark over a time frame appropriate for that particular strategy (herein referred to as outperformance). The rating is recorded in the strategy's entry on Mercer's Global Investment Manager Database (GIMD™) at [www.mercergimd.com](http://www.mercergimd.com).

Mercer's ratings are normally assigned to investment strategies rather than to specific funds or vehicles. In this context, the term "strategy" refers to the process that leads to the construction of a portfolio of investments, regardless of whether the strategy is offered in separate account format or through one or more investment vehicles. There are exceptions to this practice. These are primarily in real estate and private markets where the rating is normally applied to specific funds.

## WHAT DO MERCER'S RATINGS NOT SIGNIFY?

This section contains important exclusions and warnings; please read it carefully.

### **Past Performance**

The rating assigned to a strategy may or may not be consistent with its past performance. While the rating reflects Mercer's expectations on future performance relative to a suitable benchmark over a time frame appropriate for the particular strategy, Mercer does not guarantee that these expectations will be fulfilled.

### **Creditworthiness**

Unlike those of credit rating agencies, Mercer's ratings are not intended to imply any opinions about the creditworthiness of the manager providing the strategy.

### **Vehicle-Specific Considerations**

As Mercer's ratings are normally assigned to strategies rather than to specific investment vehicles, potential investors in specific investment vehicles should consider not only the Mercer ratings for the strategies being offered through those investment vehicles but also any investment vehicle-specific considerations. These may include, for example, frequency of dealing dates and any legal, tax, or regulatory issues relating to the type of investment vehicle and where it is domiciled. Mercer's ratings do not constitute individualized investment advice.

### **Management Fees**

To determine ratings, Mercer does not generally take investment management fees into account. The rationale for this is that, due to differing account sizes, differing inception dates, or other factors, the fees charged for a specific strategy will vary among clients. Potential investors in a specific strategy should therefore consider not only the Mercer rating for that strategy but also the competitiveness of the fee schedule that they have been quoted. The area of Alternative Investments is an exception — Mercer follows market practice for "Alternatives" and rates strategies on a net of fees basis.

# GUIDE TO MERCER RATINGS

## Operational Assessment

Mercer's research process and ratings do not include an evaluation of a manager's custodian, prime brokerage, or other vendor relationships, or an assessment of the manager's back office operations, including any compliance, legal, accounting, or tax analyses of the manager or the manager's investment vehicles. Research is generally limited to the overall investment decision-making process used by managers. In forming a rating, Mercer's investment researchers do not generally perform corporate-level operational infrastructure due diligence on a manager and do not perform financial or criminal background checks on investment management staff. Unless Mercer's investment researchers are aware of material information to the contrary (such as a view expressed by a manager's auditors or Mercer Sentinel®; see section 9), they assume that the manager's operational infrastructure is reasonable. Operational weaknesses that Mercer's investment researchers discover during their analysis of the four factors outlined in section 4 will be noted and, where appropriate, taken into account in determining ratings.

## FACTORS CONSIDERED IN FORMING A RATING

In order to determine the rating for a particular strategy, Mercer's investment researchers review the strategy on the basis of four specific factors — idea generation, portfolio construction, implementation, and business management — each of which is assigned one of four scores: negative, neutral, positive, or very positive.

Mercer believes that idea generation, portfolio construction, and implementation are the main components of every investment process. These factors are defined as:

**Idea generation** encompasses everything that the investment manager (herein referred to as manager) does to determine the relative attractiveness of different investments.

**Portfolio construction** refers to the manner in which the manager translates investment ideas into decisions on which investments to include in a portfolio and what weightings to give to each of these investments.

**Implementation** refers to the capabilities surrounding activities that are required to achieve the desired portfolio structure.

Mercer believes that managers that do these activities well should have above-average prospects of outperformance. However, Mercer also believes that to remain competitive over longer periods, managers must be able to maintain and enhance their capabilities in these three areas. To do this, managers need to have significantly strong business management, which is the fourth factor Mercer assesses.

**Business management** refers to the overall stability of the firm, firm resources, and overall operations.

The four factors above apply to most product categories that Mercer researches. Variations on these factors are used in some product categories. Examples here include passive strategies, liability driven investment and private markets.

A strategy's overall rating is not determined as a weighted average of the four factor scores, and no prescribed calculations are made to arrive at the four-factor score or the overall rating. Instead, for each strategy, Mercer's investment researchers identify which factors Mercer believes are most relevant to a manager's investment process and place weight on the factors accordingly. Example considerations include:

- Mercer's confidence in the manager's ability to generate value-adding ideas.
- Mercer's view on any specified outperformance target.
- The opportunities available in the relevant market(s) to achieve outperformance.
- An assessment of the risks taken to try to achieve outperformance.
- An assessment of the strategy relative to peer strategies.
- An assessment of the manager's business management and its impact on particular strategies.

# GUIDE TO MERCER RATINGS

## MERCER RATING SCALE

Ratings	Rationale
A	Strategies assessed as having “above average” prospects of outperformance
B+	Strategies assessed as having “above average” prospects of outperformance, but which are qualified by at least one of the following: <ul style="list-style-type: none"><li>▪ There are other strategies that Mercer believes are more likely to achieve outperformance</li><li>▪ Mercer requires more evidence to support its assessment</li></ul>
B	Strategies assessed as having “average” prospects of outperformance
C	Strategies assessed as having “below average” prospects of outperformance
N/no rating	Strategies not currently rated by Mercer
R	The R rating is applied in three situations: <ul style="list-style-type: none"><li>▪ Where Mercer has carried out some research, but has not completed its full investment strategy research process</li><li>▪ In product categories where Mercer does not maintain formal ratings but where there are other strategies in which we have a higher degree of confidence</li><li>▪ Mercer has in the past carried out its full investment-strategy research process on the strategy, but we are no longer maintaining full research coverage</li></ul>

The above definitions apply to the majority of product categories researched by Mercer. However for some product categories the rating scale reflects Mercer’s degree of confidence in a manager’s ability to achieve a strategy’s stated aims. Examples of where this applies include low volatility equities, cash, passive, liability driven strategies and DC specific solutions.

# GUIDE TO MERCER RATINGS

## SUPPLEMENTAL INDICATORS

### Provisional (P)

If the Mercer strategy rating is followed by a (P) - for example, A (P) or B+ (P) - the rating is “provisional” - that is, there is temporary uncertainty about the rating, but it is expected that this will soon be resolved. For example, should two managers announce a merger, but without further details, this uncertainty may be highlighted by modifying the rating strategies for one or both of those firms - for instance, from A to A (P). (P) indicators are intended to be temporary and should normally last for no more than two weeks. As soon as the temporary uncertainty has been resolved, or if it becomes apparent that this uncertainty is unlikely to be resolved quickly, the (P) indicator will be removed and the rating confirmed or changed, or the strategy will be assigned the indicator “watch” (W).

### Watch (W)

If the Mercer strategy rating is followed by a (W) – for example, A (W) or B+ (W) - the rating is “watch” - there is some uncertainty about the rating and resolution is not expected soon, but Mercer believes there is a low probability that the resolution of this uncertainty will lead to a change in the strategy’s rating. (W) indicators are typically issued when there is an expectation of long-term uncertainty surrounding the rating - for example, a change, or potential change, in a manager’s ownership.

### Specifically Assigning (P) and (W) Supplemental Indicators

(P) and (W) indicators are assigned - and removed - by the regular ratings review process described earlier; however, there are circumstances where organizational or reputational issues that affect a manager warrant the specific assignment of a (P) or (W) indicator to an existing rating. In such circumstances, the decision to apply - or remove - a (P) or (W) indicator is taken by two senior members of the leadership group of the Manager Research team. These occasions are rare, and the relevant investment researchers will contribute to any discussions before a (P) or (W) indicator is assigned or removed.

### High Tracking Error (T)

If the Mercer strategy rating is followed by a (T) — for example, A (T) or B+ (T) — the strategy is considered to have the potential to generate a tracking error substantially higher than the average for the relevant product category. In this context, “tracking error” refers to the variability of performance relative to the nominated benchmark for the strategy. A strategy may be assigned the (T) indicator because the potential for high tracking error has been demonstrated by the strategy’s past performance and/or because the nature of the investment process is such that a significantly higher than average tracking error could be expected. The absence of a (T) following a rating does not guarantee that the strategy’s tracking error will not be higher than the average for the relevant product category.

## NICHE STRATEGIES

Mercer categorize a limited number of strategies as Niche. The Niche categorization is applied to strategies that are perceived as highly differentiated. Mercer does not have specific rules as to what characterizes a Niche strategy but examples might include strategies where a manager is seeking to exploit anomalies not generally recognized by other market participants. It might also be applied to strategies with a short track record and/or limited assets under management.

# GUIDE TO MERCER RATINGS

## RESEARCH INDICATIONS – INDICATIVE VIEW

For strategies where Mercer has conducted some initial research, we may apply Mercer Research Indications. Mercer's Research Indications are an indication of whether a strategy merits deeper / further due diligence. This indication is shown by an assigned indicative view, identified as a colour. A Research Indication does not necessarily result in future research. All Research Indications are assigned as R rating.

- Red – further research has “below average” prospects of resulting in an investable rating.
- Amber – further research has “average” prospects of resulting in an investable rating.
- Green – further research has “above average” prospects of resulting in an investable rating.

An investable rating is defined as an A or B+.

## OPERATIONAL RISK ASSESSMENTS

Mercer Sentinel, a division within Mercer, undertakes operational risk assessments (ORAs) on managers, most often on behalf of clients. These ORAs assess managers' operations and implementation risk profiles and cover some of the areas mentioned in section 3, as well as other areas related to operational risk. ORAs are undertaken separately from the Manager Research process; however, the results are shared with the Lead Researcher for the manager. A Mercer Sentinel ORA that concludes with an unsatisfactory rating (namely, a “Review” rating) for a manager will result in an immediate (P) rating for all that manager's relevant rated strategies. Discussions will follow and any subsequent change in investment rating will be ratified by the standard Manager Research process. Contact your Mercer consultant for more information.

## ENVIRONMENTAL, SOCIAL, AND CORPORATE GOVERNANCE RATINGS

Mercer also assigns ratings to strategies that represent Mercer's view on the extent to which environmental, social and corporate governance (ESG) and active ownership practices (voting and engagement) are integrated into the manager's investment process and decision-making across asset classes. ESG factors are incorporated into the investment process on the basis that these issues can impact revenue, operating costs, competitive advantage, and the cost of capital. During discussions with managers about ESG integration, Mercer assesses the use of ESG information to generate outperformance.

# GUIDE TO MERCER RATINGS

ESG Rating Scale	
ESG1	The highest ESG rating is assigned to strategies that Mercer believes to be leaders in integrating ESG and active ownership into their core processes, and that provide clear evidence that ESG overall, or a particular ESG theme, is core to idea generation and portfolio construction.
ESG2	The second highest rating is assigned to strategies that, in Mercer's view, include ESG factors as part of decision making, with a strong level of commitment made at a firmwide level and some indication that data and research are being taken into account by the managers in their valuations and investment process.
ESG3	The penultimate rating is assigned to strategies for which, in Mercer's view, the manager has made some progress with respect to ESG integration and/or active ownership, but for which there is little evidence that ESG factors are taken into consideration in valuations and investment process.
ESG4	The lowest ESG rating is assigned to strategies for which, in Mercer's view, little has been done to integrate ESG and active ownership into their core process.

For passive strategies, Mercer applies an ESGp1 through to ESGp4. There are two key distinctions between ESG ratings for passive and active strategies. First, for passive, the bulk of the focus is on voting and engagement practices. Second, most of Mercer's analysis focuses on firm-wide levels of commitment rather than at the individual strategy level.

## RATINGS REVIEW COMMITTEES

Mercer has a process for reviewing and ratifying the ratings proposed by individual investment researchers. For most product categories, strategy ratings are reviewed regularly by one of several RRCs that operate within Mercer. These committees are composed of professionals from Mercer's investment research and consulting groups who draw on research carried out by Mercer investment researchers and consultants. The role of the RRCs is to review this research from a quality control perspective and ensure consistency of treatment across strategies within a product category.

For certain asset classes, ratings will not have been reviewed by an RRC; however, the rating will have been reviewed by at least two suitably qualified investment researchers or consultants other than the recommending researcher. An R rating will not necessarily have been reviewed by an RRC but will have been subject to Mercer's standard peer review process.

## CONFIDENTIALITY OF MERCER'S RATINGS

Mercer's ratings, along with all other information relating to Mercer's opinions on managers and the investment strategies they offer, represent Mercer's confidential and proprietary intellectual property and are subject to change without notice. The information is intended for the exclusive use of the parties to whom it was provided by Mercer and may not be modified, sold, or otherwise provided, in whole or in part, to any other person or entity (including managers) without Mercer's prior written permission.

**MAKE**  **MERCER**  
**TOMORROW,**  
**TODAY**

Mercer Limited is authorised and regulated by the Financial Conduct Authority Registered in England No. 984275.  
Registered Office: 1 Tower Place West, Tower Place, London EC3R 5BU.